

Annual Plan

2015 – 2016 Progress Report



JANUARY TO MARCH 2016

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INTRODUCTION

The City's Planning Framework is structured to ensure operational activities are driven and delivered in alignment with the City's strategic priorities. The Strategic Community Plan 2012-2022 is a key component of this planning framework and is the overarching Plan that provides direction for all activities. The Plan guides the development and provision of the City's services and programs through its key themes of:

- Governance and Leadership.
- Financial Sustainability
- Quality Urban Environment
- Economic Prosperity, Vibrancy and Growth
- The Natural Environment
- Community Wellbeing

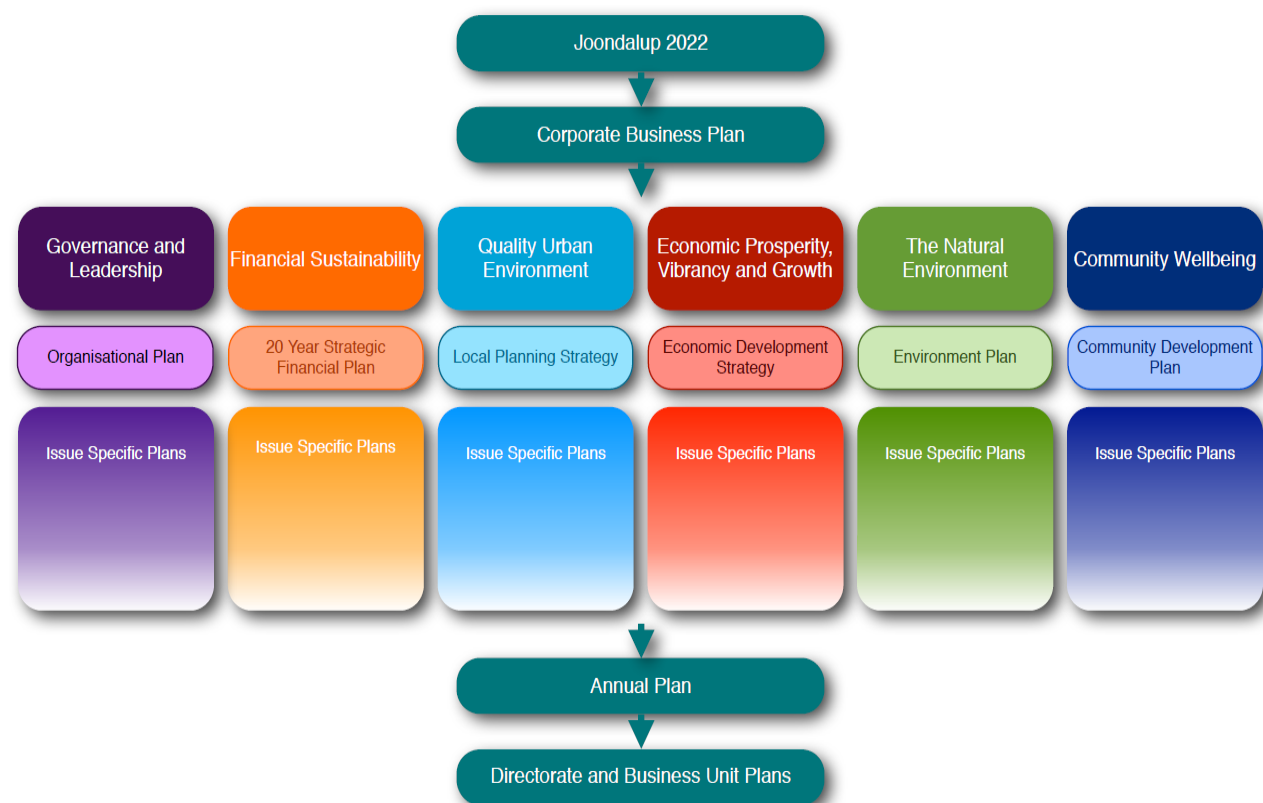
The City's current Planning Framework is made up of a series of Plans to implement the City's Vision to be a *global city: bold, creative and prosperous*. The Framework includes:

- The 20-Year Strategic Financial Plan – which provides a broad overview of the major projects, programs and resource requirements and includes 20-year financial projections;
- The 10-Year Strategic Community Plan – which provides the broad future strategic direction for the City;
- The 5-Year Corporate Business Plan – which provides a detailed delivery program for City activities;
- The Organisational Plan – which sets out the strategies and actions to develop internal systems and organisational capacity in order to achieve the commitments set out in the Strategic Community Plan;
- The Annual Plan – which contains annual actions to achieve the vision of the Strategic Community Plan;
- Directorate Plans – which contain details of annual projects and programs to be delivered by each Directorate;
- Business Unit Action Plans – which contain details of the annual programs, services and activities for each Business Unit, and
- The Annual Budget.

The City's Planning Framework is in alignment with the Integrated Planning and Reporting requirements of the Department of Local Government and Communities.

Quarterly progress reports against the Annual Plan will provide Council and the community with a full assessment of the City's progress in relation to the achievement of pre-determined milestones for major projects and programs. Full progress reports against the Capital Works Program will be provided at the same time as Annual Plan Progress Reports to Council.

GARRY HUNT^{PSM}
Chief Executive Officer



Governance and Leadership

Australia Day Citizenship Ceremony

The City hosted its biggest ever Australia Day Citizenship Ceremony in Central Park, Joondalup, on Tuesday 26 January at which 349 Joondalup residents became Australian Citizens. The new citizens were from 41 countries including Romania, Russia, Kazakhstan, El Salvador, Tanzania and Venezuela.

His Worship the Mayor, Troy Pickard, presented the Premier's 2016 Australia Day Awards which recognise the outstanding community work of local residents who have demonstrated leadership and enhanced the lives of people in their communities.

The winners were:

- Individual Active Citizenship Award – Colleen Burgess;
- Active Citizenship Award for Community Group – The Sacred Heart Young Vinnies Group; and
- Active Citizenship Award (aged under 25) – Elodie Prinsloo

Financial Sustainability

Capital Works Program

A number of Capital Works Projects were completed in the quarter including:

New or upgraded park equipment in:

- Larkspur Park – Heathridge.
- Calectasia Park Kindergarten - Greenwood

Storm water drainage upgrades along:

- Webb Place – Hillarys;
- Barker Drive – Duncraig.

Major Building works on:

- The car park along the Marmion Foreshore;
- The community facilities at Bramston Park in Burns Beach.

Road preservation and resurfacing along:

- Lilac Gardens – Edgewater;
- Barnsbury Road – Warwick;
- Fenton Way – Hillarys;
- Grand Boulevard and Collier Pass intersection – Joondalup;
- Loxham Place – Greenwood;
- Barrisdale Drive and Dalmain Street roundabout – Kingsley.

Quality Urban Environment

Local Housing Strategy Implementation – Minister Approves Scheme Amendment

The State Government's approval of *Scheme Amendment No 73* to District Planning Scheme No 2 enables the implementation of the City's *Local Housing Strategy*. Allowing a range of housing types and densities, the provisions of the Strategy will cater for future needs of residents such as smaller household sizes, an ageing population and efficient use of land. It provides the opportunity to revitalise areas while managing the character and amenity of existing residential areas. The Residential Planning Policies and Height of Non Residential Building LPP came into effect during the quarter.

Economic Prosperity, Vibrancy and Growth

Official Opening of the Reid Promenade Multi-storey Car Park

One of the largest construction projects undertaken by City, the Reid Promenade multi-storey car park was officially opened at a ceremony held on 19 February 2016. The car park provides over 500 undercover bays and was built to meet the increasing demand for car parking as part of the continued commercial growth of the City Centre. The car park utilises number plate recognition technology and ticketless parking for easy entry and exit, and has been built using ecologically sustainable features such as solar panels, and LED lighting to minimise carbon emissions and operating costs.

Business Forum – Trading with China: Opportunities for Joondalup

Potential opportunities for Joondalup businesses to expand into the Chinese market were the focus of a Business Forum held on 21 March 2016. Keynote speaker, James O'Loughlin, Vice President of AusCham Shanghai, presented an overview of trading opportunities and spoke about the importance of strengthening business ties with China. Representatives of the local business community, major corporate organisations and companies from the Perth metropolitan area attended the Forum.

The Natural Environment

Waste Management Plan 2016-2021

Council endorsed the City's Waste Management Plan 2016-2021 at its February meeting. The new Plan will inform the City's long term planning of waste and guide waste management practices over the next five years as the City aims to increase the level of waste going to landfill. The Plan provides for consistent monitoring and reporting on waste management practices through the inclusion of key performance indicators.

Think Green – Community Clean Up Australia Day

Clean Up Australia Day is a national initiative that encourages the community to be involved in cleaning up their local environment. The City promoted participation in the event through advertising in the local newspaper and on the City's website. A total of 34 community groups took part including Friends' Groups, Girl Guides, Scouts, schools and a Rotary Club. The City supported registered Friends' Groups and community groups by picking up the rubbish they had collected. Areas cleaned by the groups included Burns Beach, Mullaloo Beach, Ocean Reef Marina, Hepburn Heights Bushland and Lake Goollelal.

City staff also participated in clean up events on Friday 4 March 2016 in Central Park and Lakeside Park in Joondalup, and Duncraig Library bushland.

Quarter Highlights – January to March 2016

Think Green – Bike Week Event

As part of Bike Week a bike safety event was conducted at Tom Simpson Park, Mullaloo on 20 March 2016. The event enabled residents to obtain free bike maintenance and bike safety advice. More than 70 community members attended the event.

Community Wellbeing

Valentine's Concert

The 2016 Valentine's Concert entitled *The Power of Ten*, was held on 11 February at the Joondalup Resort, Connolly. One of Australia's most successful touring entertainment groups of all time, The Ten Tenors, performed their new show, *The Power of Ten* to a capacity audience of 8,000 people. This included classic songs by Puccini and Verdi through to other popular songs by Michael Jackson, Queen and David Bowie.

Over \$4,500 of donations were collected for two charities: Teen Challenge, helping youth, adults and children in need from all backgrounds, and HAND nor Inc, an organisation which assists homeless and disadvantaged people in the northern suburbs.

Inside-Out Billboard

The Joondalup Library Inside-Out Billboard now features a new artwork entitled *Cave of Forms, December 1975*. The work of professional West Australian artist, Amy Perejuan-Capone, it will remain on display until October 2016. The City recently installed a second Inside-Out billboard at the Joondalup Courthouse which will display previously commissioned artworks that have appeared on the original billboard at Joondalup Library.

Joondalup Festival

The Joondalup Festival was held on Saturday 19 and Sunday 20 March 2016 in and around Central Park, Joondalup. The theme for this year's Festival was *Oh, The Places You'll Go* and featured a program of music, fashion, magic, circus acts, a projections and illuminations show after dark, all staged by national and international performers. The event included the fourth Twilight Lantern Parade which saw more than 1,400 people display their colourful lanterns throughout the City. The Festival was well received by patrons and attracted in excess of 40,000 people over the two days.

Urban Couture, a fashion program that aims to support the Western Australian fashion industry, was featured at the Joondalup Festival, with fashion shows throughout the festival site.

2016 Sports Awards

The 2016 City of Joondalup Sports Achievement Awards event was held on 7 February 2016 at the Currambine Community Centre.

The awards are an opportunity for the City to showcase the achievements of local junior sports people and forms part of the City's Joondalup Sporting Achievement Grant Program. The City allocates more than \$30,000 annually to eligible athletes who represent the State or Country in their chosen sport.

There were over 200 people in attendance, with 70 junior athletes being recognised for their success and achievements in sport over the past year. All athletes received a certificate of recognition and a small gift.

The Deputy Mayor, Cr Tom McLean, delivered the welcome address, and Collette McCallum, Perth Glory Women's Assistant Coach and former vice-captain of the Matildas, provided the keynote address.

2016 Clubs *in-focus* Club Conference

The 2016 Clubs *in-focus* Club Conference was held on 9 March 2016 at the Council Chambers and Joondalup Civic Centre. Eighty-one club volunteers attended, representing 53 sport and recreation clubs, as well as 19 industry representatives.

The Conference program included a presentation by keynote speaker, Brad Robbins, former captain of the Perth Wildcats, eight breakout sessions covering various topics, and an industry expo. The Conference provided clubs with an opportunity to network with each other, industry representatives and staff.




Music in the Park

The third Music in the Park Concert was held on Saturday 16 January at Mawson Park in Hillarys. The concert featured local folk-pop artist *Lucy Peach* followed by Sydney-based four-piece ensemble *All Our Exes Live In Texas*. The event attracted an estimated 6,000 people. In total more than 10,000 people attended the Music in the Park Concert Series over the summer.

Warwick Stadium Opening

Mayor Pickard officially opened the new-look Warwick Stadium following its \$8million redevelopment which was a joint venture between the City, the Churches of Christ and the Sport and Recreation Association. The stadium features four new indoor courts, a main display court with a 450-seat fixed grandstand (meeting international basketball and netball standards), a new gym and fitness room, reception and café. The upgraded facility will provide enhanced recreational facilities for the community and attract users from across the Perth metropolitan area.

Legend to indicate status of the project:

Project Status		Budget Status	
All Annual Milestones Completed		On Budget	✓
On Track		Over Budget	↑
Slightly Behind Schedule		Under Budget	↓

GOVERNANCE AND LEADERSHIP

	Project	Milestone	Target Quarter	Comments	Project Status	Budget Status	
<p>Objective: To have a highly skilled and effective Council that represents the best interests of the community</p>	<p>Elected Member Attraction Develop, implement and review a program to increase candidacy numbers at each Local Government Ordinary Election.</p>	<ul style="list-style-type: none"> Promote candidate information sessions. Conduct candidate information sessions. 	Jul – Sep 2015	<p>Candidate information sessions were promoted during the quarter via various outlets including the City's website and customer service centres.</p> <p>Two candidate information sessions were held on 3 August and 17 August 2015.</p>			
		<ul style="list-style-type: none"> Conduct candidate survey. 	Oct – Dec 2015	<p>A candidate survey was conducted during the quarter and feedback was provided to the Western Australian Electoral Commission.</p>		✓	
	<p>Coordination of Elections Coordinate Local Government Ordinary Elections in accordance with legislation.</p>	<ul style="list-style-type: none"> Finalise non-resident Owners and Occupiers Roll. 	Jul – Sep 2015	<p>The Owners and Occupiers Roll was finalised and submitted to the WA Electoral Commission during the quarter.</p>			
		<ul style="list-style-type: none"> Conduct Swearing-in Ceremony Elect Deputy Mayor. 	Oct – Dec 2015	<p>A Swearing-In Ceremony was held for six Councillor positions on 20 October 2015, and at a Special Meeting of Council, Cr Tom McLean was elected as the City's new Deputy Mayor.</p>		✓	
	<p>Elected Member Induction Program Undertake an Elected Member Induction Program to introduce Elected Members to local government and provide information on their roles and responsibilities.</p>	<ul style="list-style-type: none"> Revise Elected Member Welcome Pack and Induction Manual. Develop Induction program. 	Jul – Sep 2015	<p>The Elected Member Welcome Pack and Induction Manual were revised during the quarter. The development of the Induction program and scheduling was also completed.</p>			
		<ul style="list-style-type: none"> Conduct Induction Program. 	Oct – Dec 2015	<p>The Induction Program was conducted following the Local Government Elections.</p>			
	<p>Elected Member Strategic Development Session Conduct regular Elected Member Strategic Development Sessions to inform and guide leadership and strategic decision making.</p>	<ul style="list-style-type: none"> Conduct Strategic Session with Elected Members. 	Jan – Mar 2016	<p>The Elected Member Strategic Workshop was conducted in February 2016.</p>		✓	
	<p>Objective: To have a community that actively engages with the City to achieve consensus and legitimacy in decision-making.</p>	<p>Community Consultation The City undertakes consultation on key matters affecting the City to encourage community participation in local government matters.</p>	<ul style="list-style-type: none"> Conduct community consultation for individual projects and provide reports to Council as required. 	Jul – Sep 2015	<p>Community consultation was undertaken on the following projects during the quarter:</p> <ul style="list-style-type: none"> James Cook Park Landscape Master Plan Project; The draft Residential Development Local Planning Policy; The draft Height of Non-Residential Buildings Local Planning Policy; and Ellersdale Park – Proposed Upgrades Project. 		
			<ul style="list-style-type: none"> Conduct community consultation for individual projects and provide reports to Council as required. 	Oct – Dec 2015	<p>Community consultation was undertaken on the following projects during the quarter:</p> <ul style="list-style-type: none"> The draft Waste Management Plan 2015-2020; and Oceanside Promenade – proposed upgrades. 		
			<ul style="list-style-type: none"> Conduct community consultation for individual projects and provide reports to Council as required. 	Jan – Mar 2016	<p>Community consultation was undertaken on the following projects during the quarter:</p> <ul style="list-style-type: none"> The draft Bike Plan 2016-2021; The draft Telecommunication Local Planning Policy; Robertson Road Cycleway – proposed upgrades; and Fish Cleaning Station – Ocean Reef Boat Harbour, Ocean Reef. 		✓
<ul style="list-style-type: none"> Conduct community consultation for individual projects and provide reports to Council as required. 			Apr – Jun 2016				

GOVERNANCE AND LEADERSHIP

Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
Strategic Community Reference Group (SCRG) Manage a Strategic Community Reference Group of interested community residents and stakeholders to provide advice to Council on matters of significant community interest.	<ul style="list-style-type: none"> Develop 2015-2016 work plan. 	Jul – Sep 2015	The Strategic Community Reference Group met on 30 July and 23 September to consider the review of the <i>Bike Plan 2009-2015</i> and the draft <i>Waste Management Plan 2015-2020</i> . Development of a new work plan has been delayed until after the 2015 elections to allow for the re-establishment of the Strategic Community Reference Group.		
	<ul style="list-style-type: none"> Advertise Expression of Interest for new SCRG members following Council Elections. Appoint new SCRG members and seek endorsement of 2015-2016 work plan. 	Oct – Dec 2015	The Strategic Community Reference Group met on 5 October to consider the review of the <i>Bike Plan 2009-2015</i> . An Expression of Interest was advertised during the quarter for the vacant North Ward and South-East Ward positions. New appointments will be determined by Council in the third quarter. A new 2016 Work Plan for the Strategic Community Reference Group was adopted by Council at its meeting held on 15 December 2015.		
	<ul style="list-style-type: none"> Conduct meetings in accordance with the agreed work plan. 	Jan – Mar 2016	Council appointed new North and South-East Ward community representatives to the Strategic Community Reference Group at its meeting held on 16 February 2016.		✓
	<ul style="list-style-type: none"> Conduct meetings in accordance with the agreed work plan. 	Apr – Jun 2016			
Publications Develop and distribute a range of newsletters for the community (eg City News) which provide information on matters related to the City of Joondalup.	<ul style="list-style-type: none"> Print and distribute community newsletters. 	Jul – Sep 2015	The Budget News edition of <i>City News</i> was printed and distributed to all residents with the annual rates notices in July 2015. The City's <i>What's On</i> calendar of events was published at the beginning of each month in the Community Newspapers. The City's full-page <i>Joondalup Voice</i> was published every fortnight in the Community Newspapers.		
	<ul style="list-style-type: none"> Print and distribute community newsletters. 	Oct – Dec 2015	The Spring and Summer editions of <i>City News</i> were printed and distributed to all residents in October and December 2015. The City's <i>What's On</i> calendar of events was published at the beginning of each month in the Community Newspapers. The City's full-page <i>Joondalup Voice</i> was published every fortnight in the Community Newspapers.		
	<ul style="list-style-type: none"> Print and distribute community newsletters. 	Jan – Mar 2016	The Autumn edition of <i>City News</i> was printed and distributed to all residents in March 2016. The City's <i>What's On</i> calendar of events was published at the beginning of each month in the Community Newspapers. The City's full-page <i>Joondalup Voice</i> was published every fortnight in the Community Newspapers.		✓
	<ul style="list-style-type: none"> Print and distribute community newsletters. 	Apr – Jun 2016			

GOVERNANCE AND LEADERSHIP

	Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
Objective: For the community to have confidence and trust in the City that it can deliver services effectively and transparently.	Annual Report Prepare and present an Annual Report of City activity to demonstrate achievements against the City's Annual Plan and present the report to the Annual General Meeting of Electors.	<ul style="list-style-type: none"> Present 2014-2015 Annual Report to Council for endorsement. Present the Annual Report to the Annual General Meeting of Electors. 	Oct – Dec 2015	The 2014-2015 Annual Report was endorsed by Council at its meeting held on 23 November 2015. The Annual Report was presented to the Annual General Meeting of Electors on 15 December 2015.		✓
	Compliance Audit Return Submit the Compliance Audit Return to the Department of Local Government for the period 1 January 2015 to 31 December 2015 by 31 March 2016 in accordance with Regulations 14 and 15 of the Local Government (Audit) Regulations 1996.	<ul style="list-style-type: none"> Present Compliance Audit Return to Council for endorsement. Submit the Compliance Audit Return to the Department of Local Government and Communities. 	Jan – Mar 2016	The Compliance Audit Return for the period 1 January 2015 to 31 December 2015 was endorsed by Council at its meeting held on 15 March 2016 and submitted to the Department of Local Government and Communities.		✓
	Integrated Planning and Reporting Framework (IPRF) Demonstrate compliance with the Western Australian Department of Local Government and Communities' Integrated Planning and Reporting Framework and align City planning documents to this Framework.	<ul style="list-style-type: none"> Commence review of the Corporate Business Plan. 	Oct – Dec 2015	A review of the Corporate Business Plan commenced during the quarter.		
		<ul style="list-style-type: none"> Continue review of the Corporate Business Plan. 	Jan – Mar 2016	A review of the Corporate Business Plan continued during the quarter.		✓
		<ul style="list-style-type: none"> Present report to Council on the review of the Corporate Business Plan. 	Apr – Jun 2016			
	Customer Satisfaction Survey Conduct an annual survey of residents to measure customer satisfaction with the City's services.	<ul style="list-style-type: none"> Obtain results from the 2014-2015 Survey and identify and implement improvements for individual services. Communicate survey findings to Elected Members. 	Jul – Sep 2015	The results from the 2014-2015 Customer Satisfaction Survey were received in July 2015. The results and the improvement action plan were presented to Elected Members in September.		
		<ul style="list-style-type: none"> Present report to Council on the results of the 2014-2015 Survey. 	Oct – Dec 2015	A report on the results of the 2014-2015 Customer Satisfaction Survey was presented to Council at its meeting held on 23 November 2015.		
		<ul style="list-style-type: none"> Develop and distribute Request for Quotation for consultants to deliver the 2015-2016 Customer Satisfaction Survey. 	Jan – Mar 2016	A Request for Quotation was prepared for distribution in early April.		✓
		<ul style="list-style-type: none"> Conduct 2015-2016 Annual Customer Satisfaction Survey. Appoint consultants for 2015-2016 Customer Satisfaction Survey. 	Apr – Jun 2016			

GOVERNANCE AND LEADERSHIP

Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
Policy Development and Review Review existing policies and develop new policies as required.	<ul style="list-style-type: none"> Review existing policies and develop new policies as required. Present all major reviews of policies or new policies to the Policy Committee. Present new or revised policies to Council for endorsement as appropriate 	Jul – Sep 2015	A Policy Committee meeting was held on 10 August 2015 at which the following matters were considered: <ul style="list-style-type: none"> A review of the <i>Specified Area Rating Policy</i>; A draft <i>City Playground Shade Policy</i>, post community consultation; A draft <i>Home Business Policy</i>, post public advertising; A draft <i>Use of Sea Containers Policy</i>, post public advertising; A draft <i>Residential Development Local Planning Policy</i>; A draft <i>Non-Residential Buildings Local Planning Policy</i>; and A draft <i>High Risk Bookings in Community Facilities Policy</i>. Council considered the Policy Committee's recommendations at its meeting held on 17 August 2015 and resolved to: <ul style="list-style-type: none"> Adopt the <i>Specified Area Rating Policy</i>, with amendments; Adopt the <i>City Playground Shade Policy</i>; Adopt the <i>Home Business Policy</i>; Adopt the <i>Use of Sea Containers Policy</i>; Release the draft <i>Height of Non-Residential Buildings Local Planning Policy</i> and draft <i>Residential Development Local Planning Policy</i> for public comment; and Adopt the <i>High Risk Bookings in Community Facilities Policy</i>. 		
	<ul style="list-style-type: none"> Review existing policies and develop new policies as required. Present all major reviews of policies or new policies to the Policy Committee. Present new or revised policies to Council for endorsement as appropriate. 	Oct – Dec 2015	A Policy Committee was held on 30 November 2015 at which the following matters were considered: <ul style="list-style-type: none"> A review of the <i>Stormwater Management Policy</i>; A review of the <i>Installation of Telecommunications Facilities Policy</i>; The draft <i>Height of Non-Residential Buildings Local Planning Policy</i> and draft <i>Residential Development Local Planning Policy</i>, post community consultation; A review of the <i>Memorials in Public Reserves Policy</i>. Council considered the Policy Committee's recommendations at its meeting held on 15 December 2015 and resolved to: <ul style="list-style-type: none"> Adopt the revised <i>Stormwater Management Policy</i>; Release the <i>Installation of Telecommunications Facilities Policy</i> for public comment; Adopt the <i>Height of Non-Residential Buildings Local Planning Policy</i> and <i>Residential Development Local Planning Policy</i>, with amendments; Revoke the <i>Height and Scale of Buildings within Residential Areas Policy</i> and the <i>Height of Buildings within the Coastal Area (Non-Residential Zones) Policy</i>. 		

GOVERNANCE AND LEADERSHIP

Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
	<ul style="list-style-type: none"> Develop policy review schedule for 2016. Review existing policies and develop new policies as required. Present all major reviews of policies or new policies to the Policy Committee. Present new or revised policies to Council for endorsement as appropriate. 	Jan – Mar 2016	<p>A Policy Committee was held on 3 March 2016 at which the following matters were considered:</p> <ul style="list-style-type: none"> The City's <i>Art and Memorabilia Collection Policy</i> – proposed amendments; Visual Art Commissioning Program Evaluation; Acquisition of Artwork by Matthew McVeigh; Artist Residency Update and Proposed Commission Timeline and Budget; Review of <i>Community Funding Policy</i>; Amendment to the <i>Purchasing Policy</i>; Review of the <i>Investment Policy</i>; Re-scheduling of meeting dates – Policy Committee 2016; and Streetscape Seat Signage. <p>Council considered the Policy Committee's recommendations at its meeting held on 15 March 2016 and resolved to:</p> <ul style="list-style-type: none"> Revoke the City's <i>Art and Memorabilia Collections Policy</i> and adopt a new <i>Visual Arts Policy</i>, with amendments; Commission the proposed <i>Emperor Gum Moth</i> sculpture by artist Brandon Ballengee at site 3 – Grand Boulevard and fund shortfalls from the Public Arts Reserve Fund; Approve the amalgamation of the Sport and Recreation Category (Community Funding Program) and Sports Development Program and adopt the revised <i>Community Funding Program</i>, with amendments. Adopt the revised <i>Purchasing Policy</i> and request a report on the activities intended to promote purchasing activity between the City of Joondalup and local businesses; Adopt the revised <i>Investment Policy</i>; and Allow local, state and federal elected representatives within the City of Joondalup to advertise on street furniture. 		✓
	<ul style="list-style-type: none"> Review existing policies and develop new policies as required. Present all major reviews of policies or new policies to the Policy Committee. Present new or revised policies to Council for endorsement as appropriate. 	Apr – Jun 2016			
	<p>Local Laws – Development and Review Develop new or amend existing local laws, as required.</p> <ul style="list-style-type: none"> Progress development of new local laws and the amendment of existing local laws. 	Jul – Sep 2015	The <i>Parking Amendment Local Law 2015</i> was endorsed by Council at its meeting held on 17 August 2015. The <i>Local Government and Public Property Amendment Local Law 2015</i> was endorsed by Council for the purposes of public advertising.		
<ul style="list-style-type: none"> Progress development of new local laws and the amendment of existing local laws. 	Oct – Dec 2015	<p>The <i>Local Government and Public Property Amendment Local Law 2015</i> was gazetted and came into effect during the quarter.</p> <p>At its meeting held on 15 December Council declared its intention to make a determination under the <i>Local Government and Public Property Local Law 2014</i> to prohibit the placing and maintaining of clothing bins on local government land. This was subsequently publicly advertised.</p>			
<ul style="list-style-type: none"> Progress development of new local laws and the amendment of existing local laws. 	Jan – Mar 2016	A new Waste Local Law 2016 was drafted during the quarter which will be presented to Council in the fourth quarter.		✓	

GOVERNANCE AND LEADERSHIP

Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
	<ul style="list-style-type: none"> Progress development of new local laws and the amendment of existing local laws. 	Apr – Jun 2016			
Delegated Authority Manual Conduct an annual review of the Delegated Authority Manual in accordance with legislation.	<ul style="list-style-type: none"> Present report to Council seeking endorsement of Review of Delegations. 	Apr – Jun 2016			
Online Applications Implement further functionality for an online service for the lodgement and processing of building, health and planning applications.	<ul style="list-style-type: none"> Expand service to include Planning Applications. 	Oct – Dec 2015	The development of online applications continued during the quarter, with building, planning and environmental health applications ready to go live. A system change implemented by the software providers has caused a delay and the system will now go live in the third quarter.		
	<ul style="list-style-type: none"> Expand service to include Environmental Health Applications. 	Jan – Mar 2016	Online application forms for building permits, development applications and food business registration went live during the quarter. Additional planning and environmental health application forms were also developed and tested and have also been included in the live environment.		✓
Electronic Communication Improve communication to the community through: <ul style="list-style-type: none"> Ongoing review and development of the City's website to ensure the website is informative and engaging, and incorporates up-to-date tools and functionality. Maintain the user friendly version of the City's website for mobile applications. Prepare and distribute electronic newsletters and associated on-line communication. Manage the City's social media platforms to engage and communicate with the community. 	<ul style="list-style-type: none"> Launch mobile website. Provide electronic newsletters and documents on the City's activities. Communicate and engage with the community via social media platforms. 	Jul – Sep 2015	<p>The City's mobile website was made available to local residents and other users at m.joondalup.wa.gov.au.</p> <p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> Joondalup Voice; Libraries Online; Leisure Online; Art in Focus; Business Online; School Connections; Clubs in Focus; and Y-Lounge. <p>The City was active on social media this quarter with the City's online following now exceeding 14,000 people.</p> <p>Significant community engagement on social media was undertaken this quarter including posts regarding:</p> <ul style="list-style-type: none"> A Community Newspaper Group story on State Government Office Accommodation in Joondalup; A new Aldi store due to open in Lakeside Joondalup Shopping City; A historical photo of Whitfords Ave and Marmion Ave; and Before and after photos of the new Ocean Reef Jetties. 		

GOVERNANCE AND LEADERSHIP

Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
	<ul style="list-style-type: none"> Provide electronic newsletters and documents on the City's activities. Communicate and engage with the community via social media platforms. 	Oct– Dec 2015	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> Joondalup Voice; Libraries Online; Leisure Online; Art in Focus; Business Online; School Connections; Clubs in Focus; and Y-Lounge. <p>The City was active on social media this quarter with the City's online following now exceeding 15,000 people.</p> <p>Significant community engagement on social media was undertaken this quarter including posts regarding:</p> <ul style="list-style-type: none"> The Little Feet Festival Video; The first day of Summer and photo of Mullaloo Beach; The Westfield Whitford City's Shopping Centre upgrade; An update on the Ocean Reef Marina; The Mindarie Regional Council's No Glass Campaign; and Homelessness in the Cities of Wanneroo and Joondalup. 		
	<ul style="list-style-type: none"> Investigate Phase Two development and implementation of the mobile website. Commence review of City's website for upgrade in 2016-2017. Provide electronic newsletters and documents on the City's activities. Communicate and engage with the community via social media platforms 	Jan – Mar 2016	<p>The City provided the following e-newsletters to local residents in this quarter:</p> <ul style="list-style-type: none"> Joondalup Voice; Libraries Online; Leisure Online; Art in Focus; Business Online; School Connections; Clubs in Focus; and Y-Lounge. <p>The City was active on social media this quarter with the City's online following now exceeding 17,000 people.</p> <p>Significant community engagement on social media was undertaken this quarter including posts regarding:</p> <ul style="list-style-type: none"> Bushfire in Yellagonga Regional Park; Changes to the City's Bulk Waste Collections; Storm front to hit Joondalup; Plans for Aldi to open in Joondalup; and Mitchell Freeway Extension near Burns Beach Road. 		✓

GOVERNANCE AND LEADERSHIP

	Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
		<ul style="list-style-type: none"> Continue investigation into Phase Two development and implementation of the mobile website. Continue review of City's website for upgrade in 2016-2017. Provide electronic newsletters and documents on the City's activities. Communicate and engage with the community via social media platforms. Review user engagement of social media platforms. 	Apr – Jun 2016			
Objective: For the City to demonstrate advocacy in promoting the needs and ambitions of the City and the advancement of local government.	Strategic Position Statements Conduct review of the City's Position Statements to provide clear, overall direction on specific political and strategic matters.	<ul style="list-style-type: none"> Commence review of Strategic Position Statements. 	Jan – Mar 2016	A review of the City's Strategic Position Statements was considered by Elected Members during the quarter.		✓
		<ul style="list-style-type: none"> Present report to Council seeking endorsement of revised Strategic Position Statements. 	Apr – Jun 2016			
	External Partnerships Continue representation on key external bodies including Joondalup Learning Precinct Board, ALGA, LGMA, WALGA, Mindarie Regional Council, Tamala Park Regional Council, Edith Cowan University Business and Innovation Centre, Emergency Management Committees and the Metropolitan Regional Road Group	<ul style="list-style-type: none"> Participate actively in key external body meetings and events. 	Jul – Sep 2015	The following external meetings and events were attended by City representatives: <ul style="list-style-type: none"> WALGA State Council; WALGA North Zone; Community Cabinet Meeting; Individual meetings with the Minister for Transport, Minister for Planning; Culture and the Arts, and the Minister for Regional Development; Lands; Local Government Managers Australia; Joondalup Learning Precinct Board; WCI Academy of Health Sciences Council of Industry Partners; Tri-Cities CEO Meeting; Tamala Park Regional Council CEO Group Meeting; Permit Authority Working Group; Headspace Joondalup; Joondalup Wanneroo Interagency Homelessness Action Group; (Library) Operational Management Group; Public Libraries WA Executive and General Meetings; District Emergency Management Committee; Local Emergency Management Committee; MRC Strategic Working Group; Mindarie Regional Council; MWAC Officer Advisory Group; Metropolitan Environmental Health Managers Group; and Local Health Authorities Analytical Committee. 		

GOVERNANCE AND LEADERSHIP

Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
	<ul style="list-style-type: none"> Participate actively in key external body meetings and events. 	Oct – Dec 2015	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> WALGA State Council; WALGA North Zone; Community Cabinet Meeting; Local Government Managers Australia; Joondalup Learning Precinct Board; WCI Academy of Health Sciences Council of Industry Partners; Tri-Cities CEO Meeting; Tamala Park Regional Council CEO Group Meeting; Permit Authority Working Group; Headspace Joondalup; Joondalup Wanneroo Interagency Homelessness Action Group; (Library) Operational Management Group; Public Libraries WA Executive and General Meetings; District Emergency Management Committee; Local Emergency Management Committee; MRC Strategic Working Group; Mindarie Regional Council; MWAC Officer Advisory Group; ECU Planning Consultative Committee; Metropolitan Environmental Health Managers Group; and Local Health Authorities Analytical Committee. 		

GOVERNANCE AND LEADERSHIP

Project	Milestone	Target Quarter	Comments	Project Status	Budget Status	
	<ul style="list-style-type: none"> Participate actively in key external body meetings and events. 	Jan – Mar 2016	<p>The following external meetings and events were attended by City representatives:</p> <ul style="list-style-type: none"> WALGA State Council; WALGA North Zone; Community Cabinet Meeting; Local Government Managers Australia; Joondalup Learning Precinct Board; WCI Academy of Health Sciences Council of Industry Partners; Tri-Cities CEO Meeting; Tri-Cities Alliance Presentation Canberra; Urban Development Institute; Tamala Park Regional Council CEO Group Meeting; Permit Authority Working Group; Headspace Joondalup; Joondalup Wanneroo Interagency Homelessness Action Group; North West Metro Regional Managers Forum Joondalup Lotteries House Inc Management Committee (Library) Operational Management Group; Public Libraries WA Executive and General Meetings; WA Local Government Grants Commission; District Emergency Management Committee; Local Emergency Management Committee; MRC Strategic Working Group; Mindarie Regional Council; MWAC Officer Advisory Group; ECU Planning Consultative Committee; 2016 Building Summit; Mental Health Joondalup Sub Network Implementation Group; Metropolitan Environmental Health Managers Group; and Local Health Authorities Analytical Committee. 		✓	
	<ul style="list-style-type: none"> Participate actively in key external body meetings and events. 	Apr – Jun 2016				
	<p>Submissions to State and Federal Government</p> <p>Coordinate requests for submissions from the State and Federal Government on strategic policy matters affecting the City.</p>	<ul style="list-style-type: none"> Prepare submissions as requested. 	Jul – Sep 2015	<p>The City prepared submissions in response to:</p> <ul style="list-style-type: none"> The draft <i>Perth and Peel @ 3.5 million</i> North-West Sub-regional Planning Framework; The WALGA Discussion Paper – <i>Aged Care in Western Australia: Understanding the Issues</i>; The ALGA – <i>Community Infrastructure Ideas Register: Scoping the Needs</i>; The Department of Planning <i>draft State Planning Policy 3.7: Planning for Bushfire Risk Management and Associated Guidelines</i>; and The WALGA <i>Shopping Trolley Management Paper</i>. 		
		<ul style="list-style-type: none"> Prepare submissions as requested. 	Oct – Dec 2015	<p>The City prepared submissions in response to:</p> <ul style="list-style-type: none"> The DLGC <i>Caravan Parks and Camping Grounds Act 1995</i> review; The WAPC <i>Draft Liveable Neighbourhoods 2015</i>; and The WAPC proposed MRS Amendment (1286/57) – Western Power Omnibus 1. 		

GOVERNANCE AND LEADERSHIP

Project	Milestone	Target Quarter	Comments	Project Status	Budget Status
	<ul style="list-style-type: none"> Prepare submissions as requested. 	Jan – Mar 2016	<p>The City prepared submissions in response to:</p> <ul style="list-style-type: none"> The DLGC <i>Review of Rules of Conduct and Minor Disciplinary Breach Provisions</i>; The Department of Environment Regulation <i>Review of Authorised Persons and Delegations</i>; The Department of Sport and Recreation draft <i>Perth Peel Mountain Bike Master Plan</i>; and The WAPC proposed amendments to draft <i>Development Control Policy 1.10: Local and Design of Freeway Service Centres</i>. 		✓
	<ul style="list-style-type: none"> Prepare submissions as requested. 	Apr – Jun 2016			
	<p>Jinan Sister City Relationship</p> <p>Maintain Sister City Relationship with Jinan in China through:</p> <ul style="list-style-type: none"> Investigating opportunities to encourage economic linkages between Joondalup and Jinan. Investigating and promoting trade and investment opportunities for local businesses; and Identifying and promoting opportunities for educational links. 	<ul style="list-style-type: none"> Co-ordinate outbound delegation to Shanghai and Jinan. Liaise with Woodvale Secondary College and St Mark's Anglican Community School to provide support for the Sister School Relationships. 	Jul – Sep 2015	<p>Mayor Pickard led a delegation to Jinan in September to celebrate the 10 Year Anniversary of the Sister City Relationship and to meet with key commerce and tourism agencies. The Delegation included City of Joondalup representatives as well as representatives from ECU, Woodvale Secondary College and St Mark's Anglican Community School.</p> <p>The City of Joondalup members of the Delegation visited Shanghai en route to Jinan in order to introduce the City's Investment Attraction Prospectus, <i>Joondalup has the Edge</i> to the Australian Trade Commission, Shanghai Office in order to advance economic development opportunities. The Delegation also attended a Briefing with the Minister for Trade and Investment, Andrew Robb on the opportunities from the China-Australia Free Trade Agreement.</p>	
	<ul style="list-style-type: none"> Present report to Elected Members on the outbound delegation to Shanghai and Jinan. 	Oct – Dec 2015	<p>A report on the City of Joondalup delegation to Shanghai and Jinan, China, was presented to Council at its meeting held on 15 December 2015.</p>		✓


FINANCIAL SUSTAINABILITY

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
Objective: To be less reliant on rates as the primary basis for revenue by leveraging alternative income streams	City Freehold Property Disposals Develop and implement a strategy for the optimisation and rationalisation of available property within the City to provide an additional revenue stream.	<ul style="list-style-type: none"> Progress actions necessary for the sale of properties as previously endorsed by Council. 	Jul – Sep 2015	<p>At its meeting held in July Council endorsed the rezoning of Lot 202 (20), Lot 201 (22) and Lot 200 (24) Kanangra Crescent, Greenwood and Lots 642/643 (57/59) Marri Road, Duncraig.</p> <p>Council adopted Amendment No. 80 on 17 August 2015 which relates to Lot 1001 (14) Camberwarra Drive, Craigie. The amendment documents have been forwarded to the Western Australian Planning Commission for final approval</p> <p>Settlement on the sale of land at Lot 549 (11) Moolanda Boulevard, Kingsley was finalised on 21 August 2015.</p> <p>At its meeting held on 15 September 2015 Council endorsed the sale of Lot 745 (103) Caridean Street, Heathridge, and Lot 23 (77) Gibson Avenue, Padbury, following a period of public advertising.</p> <p>Lot 803 (15) Burlos Court, Joondalup is now ready for the disposal process to begin.</p>		
		<ul style="list-style-type: none"> Progress the draft Property Strategy of City owned and managed property. 	Oct – Dec 2015	<p>Actions to support the development of the Property Strategy continued during the quarter.</p> <p>A status report on the progress of the City's proposed disposal of the freehold land sites, including the proposed acquisition of Lot 12223 (12) Blackwattle Parade, Padbury, was presented to the Finance Committee at its meeting held on 24 November 2015.</p> <p>The City is waiting on final approval from the Western Australian Planning Commission regarding Amendment No. 80 which relates to Lot 1001 (14) Camberwarra Drive, Craigie.</p> <p>Settlement on the sale of land at Lot 745 (103) Caridean Street, Heathridge was finalised on 2 December 2015. The developers for Lot 23 (77) Gibson Avenue, Padbury have lodged a development application.</p> <p>The 42-day public advertising periods to recode Lot 202 (20), Lot 201 (22) and Lot 200 (24) Kanangra Crescent, Greenwood and Lots 642/643 (25/59) Marri Road, Duncraig from R20 to R40 closed on 4 December 2015 and the results will be reported to Council.</p>		
		<ul style="list-style-type: none"> Seek Council endorsement of the draft Property Strategy. 	Jan – Mar 2016	<p>Actions to support the development of the Property Strategy continued during the quarter.</p> <p>The Minister for Planning granted final approval to Amendment No 80 related to Lot 1001 (14) Camberwarra Drive, Craigie. This site can now be disposed of for Aged or Dependent Persons' Dwellings.</p> <p>At its meeting held on 6 March 2016, Council supported Amendment No 78 to recode Lot 202 (20), Lot 201 (22) and Lot 200 (24) Kanangra Crescent, Greenwood and to restrict the use of the properties to Aged or Dependent Persons' Dwellings. The process to amalgamate the three lots into one lot also commenced.</p> <p>At the same meeting, Council supported Amendment No 80 to recode Lots 642/643 (57/59) Marri Road, Duncraig, and to restrict the use of the properties to Aged or Dependent Persons' Dwellings. The amalgamation of the two lots and the application for a new Certificate of Title has been substantially progressed.</p>		✓
		<ul style="list-style-type: none"> Subject to Council endorsement, implement the Property Strategy. 	Apr – Jun 2016			
	Building Certification Develop and implement a Building Certification Service.	<ul style="list-style-type: none"> Develop costing model for delivery of building approval service. 	Jan – Mar 2016	Information has been compiled and is currently under review.		✓
		<ul style="list-style-type: none"> Continue to develop costing model for delivery of building approval services. 	Apr – Jun 2016			

FINANCIAL SUSTAINABILITY

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
Objective: To conduct business in a financially sustainable manner.	Property Management Framework Continue implementation of the Property Management Framework to ensure efficient management of the City's leased buildings.	<ul style="list-style-type: none"> Negotiate and implement new lease and licence agreements. Negotiate expired lease and licence agreements. Present report to Council on the status of the Property Management Framework 	Jul – Sep 2015	Five lease agreements were completed and signed by all parties during the quarter. Negotiations on a further 11 lease agreements and 7 licence agreements continued during the quarter. A report on the status of the Property Management Framework was presented to Council during the quarter.		
		<ul style="list-style-type: none"> Negotiate and implement new lease and licence agreements. Negotiate expired lease and licence agreements 	Oct – Dec 2015	Five lease agreements and three licence agreements were completed and signed by all parties during the quarter. Negotiations on a further five lease agreements and three licence agreements continued during the quarter.		
		<ul style="list-style-type: none"> Negotiate and implement new lease and licence agreements. Negotiate expired lease and licence agreements. 	Jan – Mar 2016	One lease agreement was completed and signed by all parties during the quarter. Negotiations on a further five lease agreements and three licence agreements continued during the quarter.		✓
		<ul style="list-style-type: none"> Negotiate and implement new lease and licence agreements. Negotiate expired lease and licence agreements. 	Apr – Jun 2016			
	20 Year Strategic Financial Plan Conduct review of the 20 Year Strategic Financial Plan. The Plan provides a long term view of the City's funding needs to enable the Strategic Community Plan to be achieved and includes 20 year financial projections.	<ul style="list-style-type: none"> Present the draft 2014-2015 to 2033-2034 Plan to the Strategic Financial Management Committee for review 	Jul – Sep 2015	The draft 20 Year Strategic Financial Plan was presented to the Strategic Financial Management Committee for review in July 2015. It was referred back for further consideration and will be presented back to the November 2015 meeting.		
		<ul style="list-style-type: none"> Review timings and key assumptions of major projects in preparation for the development of the 2015-2016 to the 2034-2035 Strategic Financial Plan. Seek feedback from Strategic Financial Management Committee on major project timings and other key assumptions. 	Oct – Dec 2015	The draft 2014-15 to 2033-34 Strategic Financial Plan was endorsed by the Strategic Financial Management Committee on 24 November and adopted by Council 15 December. The timings and key assumptions for the 2015-16 to 2034-35 Plan are being prepared, and will be presented to the Strategic Financial Management Committee in the fourth quarter.		
		<ul style="list-style-type: none"> Develop revised Strategic Financial Plan 2015-2016 to 2034-2035. 	Jan – Mar 2016	The review of the 20 Year Strategic Financial Plan 2015-2016 to 2034-2035 continued during the quarter. The updated Plan will be presented to Elected Members in the fourth quarter.		✓
		<ul style="list-style-type: none"> Review revised plan as part of annual budget workshops. Present the revised Plan to the Strategic Financial Management Committee for review 	Apr – Jun 2016			
	Parks and Public Open Spaces Classification Framework Progress the Parks and Public Open Space Classification Framework developed to assist in the planning and provision of park infrastructure in City parks and open spaces	<ul style="list-style-type: none"> Present report on the Framework to Elected Members for review. 	Jan – Mar 2016	The Framework is continuing as a pilot program.		✓

FINANCIAL SUSTAINABILITY

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
Objective: To effectively plan for the funding and delivery of major projects.	Capital Works Program As detailed in the Capital Works Program 2015-2016: <ul style="list-style-type: none"> • Parks Development Program; • Parks Equipment Program; • Foreshore and Natural Areas Management Program; • Streetscape Enhancement Program; • Local Road Traffic Management Program; • Parking Facilities Program; • Major Road Construction Program; • New Paths Program; • Path Replacement Program; • Stormwater Drainage Program; • Street Lighting Program • Road Preservation and Resurfacing Program; • Bridges Program; and • Major Building Construction Works Program; • Major Projects Program. 	<ul style="list-style-type: none"> • Deliver programs in accordance with the Capital Works Program. • Present bi-monthly report to the Capital Works Committee. 	Ongoing	Progressing in accordance with Programs (see attached Capital Works Program Report). Bi-Monthly reports were submitted to the Capital Works Committee.		
	Dualling of Whitfords Avenue, Kallaroo Complete two year project for the dualling of Whitfords Avenue from Northshore Drive to Belrose Entrance.	<ul style="list-style-type: none"> • Award tender. • Commence construction • Continue construction. • Continue construction. • Complete construction. 	Jul – Sep 2015	The tender for the dualling of Whitfords Avenue, Kallaroo, was awarded in August. Construction works commenced in September.		
			Oct – Dec 2015	Construction on the dualling of Whitfords Avenue, Kallaroo, continued during the quarter.		
			Jan – Mar 2016	Construction on the dualling of Whitfords Avenue, Kallaroo, is progressing and will be completed in the fourth quarter.		
			Apr – Jun 2016			
	Dualling of Ocean Reef Road, Ocean Reef Continue three year project to dual Ocean Reef Road from Marmion Avenue to Oceanside Promenade, including roundabouts and removal of car park at Mirror Park.	<ul style="list-style-type: none"> • Finalise detailed design. • Advertise tender. • Appoint contractor. • Commence construction. • Continue construction. 	Jul – Sep 2015	The detailed design for the dualling of Ocean Reef Road, Ocean Reef, was finalised during the quarter. The tender was advertised between 15 August and 2 September.		
			Oct – Dec 2015	A contractor was appointed in December for the dualling of Ocean Reef Road, Ocean Reef.		
			Jan – Mar 2016	Construction on the dualling of Ocean Reef Road, Ocean Reef, commenced during the quarter.		
			Apr – Jun 2016			

FINANCIAL SUSTAINABILITY

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Ocean Reef Road and Joondalup Drive Intersection Upgrade Commence two year project to upgrade the intersection of Ocean Reef Road and Joondalup Drive to improve increasing traffic volumes and intersection performance and safety.	<ul style="list-style-type: none"> Develop project scope. 	Jul – Sep 2015	The development of the project scope was completed during the quarter. A preliminary design for the intersection upgrade was also completed.		
	<ul style="list-style-type: none"> Finalise project scope. Advertise request for quotation for a design consultant. 	Oct – Dec 2015	The project scope for the Ocean Reef Road and Joondalup Drive intersection upgrade was completed in the previous quarter. The civil design for the project has commenced and will be undertaken in-house. Quotes have been received for the signal design aspect of the project.		
	<ul style="list-style-type: none"> Appoint consultant to undertake design. 	Jan – Mar 2016	A consultant was appointed for the traffic signal aspect of the project during the quarter. The design has been completed and submitted to Main Roads WA for approval.		✓
	<ul style="list-style-type: none"> Finalise design. Finalise tender documentation for construction. 	Apr – Jun 2016			
Marmion Foreshore Parking Develop parking facilities and associated traffic treatments at Marmion Foreshore.	<ul style="list-style-type: none"> Continue construction. 	Jul – Sep 2015	Works on the Marmion Foreshore Management Parking facility continued during the quarter.		
	<ul style="list-style-type: none"> Complete construction. 	Oct – Dec 2015	The Marmion Foreshore Parking facility was opened to the public during the quarter. Construction of stairs and a footpath to the beach level will be undertaken in the third quarter.		
		Jan – Mar 2016	Construction of stairs and a footpath to the beach level and mural was completed during the quarter. All works are now complete. The official opening is planned for April 2016.		✓
State and Federal Funding of Infrastructure Projects Continue to liaise with key stakeholders such as State and Federal Government Agencies to maximise funding opportunities for key infrastructure projects for the Perth Metropolitan North West Corridor.	<ul style="list-style-type: none"> Submit funding request for Roads to Recovery Projects. 	Jul – Sep 2015	A Roads to Recovery funding request was submitted during the quarter.		
	<ul style="list-style-type: none"> Submit funding request for Metropolitan Regional Roads Group Rehabilitation Projects. 	Jan – Mar 2016	Preparation for the funding request commenced during the quarter. The request will be submitted in April 2016 in line with revised guidelines from Main Roads WA.		✓
	<ul style="list-style-type: none"> Submit funding request to Main Roads Western Australia for Black Spot Funding Program. Submit funding request for Metropolitan Regional Roads Group Improvement Projects. 	Apr – Jun 2016			

QUALITY URBAN ENVIRONMENT

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
Objective: For the City's commercial and residential areas to be filled with quality buildings and appealing streetscapes.	Local Planning Scheme No 3 Review the District Planning Scheme No 2 and develop Local Planning Scheme No 3 (LPS3) to guide planning and development in the City.	<ul style="list-style-type: none"> Refer draft LPS3 to Council seeking consent to advertise. 	Jul – Sep 2015	The State Government gazetted the new <i>Planning and Development (Local Planning Schemes) Regulations 2015</i> during the quarter. As a result the draft version of LPS3 was required to be amended to align with the new Regulations. The draft LPS3 is expected to be presented to Council in the second quarter seeking consent to advertise.		
		<ul style="list-style-type: none"> Refer draft LPS3 to the Environmental Protection Authority for advice. Refer the draft LPS3 to the Western Australian Planning Commission for consent to advertise. 	Oct – Dec 2015	At its meeting held on 23 November 2015, Council resolved to prepare a new Local Planning Scheme. This is a procedural requirement which was not anticipated or accounted for in original timeframes. Notice of the resolution was published in the Joondalup Weekender with service authorities and adjoining local governments invited to make comment in respect to the resolution to prepare a new scheme. It is anticipated that a draft version of LPS3 will be presented to Council in the third quarter. Referral to the Environmental Protection Authority and the Western Australian Planning Commission will occur following endorsement by Council.		
		<ul style="list-style-type: none"> 	Jan – Mar 2016	At its meeting held on 16 February 2016, Council resolved to advertise draft LPS3 for a period of 90 days. The documents were prepared for signing by the CEO and Mayor prior to being sent to the Western Australian Planning Commission and Environmental Protection Authority for their consideration prior to advertising.		✓
		<ul style="list-style-type: none"> Subject to Western Australian Planning Commission approval, advertise the draft LPS3. 	Apr – Jun 2016			
	Local Planning Policies Review to support Local Planning Scheme No 3 Review existing planning policies to ensure consistency with the draft Local Planning Scheme No 3.	<ul style="list-style-type: none"> Continue preparation of draft LPS3 policies. 	Jul – Sep 2015	Preparation of the draft LPS3 policies continued during the quarter.		
		<ul style="list-style-type: none"> Continue preparation of draft LPS3 policies. 	Oct – Dec 2015	Preparation of the draft LPS3 policies continued during the quarter.		
		<ul style="list-style-type: none"> Continue preparation of draft LPS3 policies. 	Jan – Mar 2016	Preparation of the draft LPS3 policies continued during the quarter.		✓
		<ul style="list-style-type: none"> Refer draft LPS3 policies to Policy Committee for review. Refer draft LPS3 policies to Council for consent to advertise. 	Apr – Jun 2016			
	Local Housing Strategy Implementation - Scheme Amendment and Policy Review/Development Develop, initiate, advertise and adopt a Scheme Amendment and develop and review Planning policies to implement the recommendations of the Local Housing Strategy to encourage and enable housing infill and densification in appropriate locations.	<ul style="list-style-type: none"> Present draft policies to Elected Members for review. 	Jul – Sep 2015	The draft policies were presented to the Elected Members in July 2015 and considered by the Policy Committee in August 2015. Consent to advertise the draft policies were endorsed by Council at its meeting held in August 2015.		
		<ul style="list-style-type: none"> Refer draft policies to Policy Committee for review. Refer draft policies to Council seeking consent to advertise. 	Oct – Dec 2015	The policies were adopted by Council at its meeting held on 15 December 2015. Scheme Amendment No. 73 was approved by the Minister for Planning in December, subject to amendments.		
		<ul style="list-style-type: none"> Advertise draft policies. Refer draft policies to Policy Committee following advertising. Refer draft policies to Council seeking endorsement. 	Jan – Mar 2016	The policies came into effect on 14 January 2016. Scheme Amendment No 73 was modified and granted final approval by the Minister for Planning. The Scheme Amendment was gazetted and took effect on 12 February 2016.		✓

QUALITY URBAN ENVIRONMENT

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
	Burns Beach Master Plan Develop a master plan to guide the future enhancement and provision of facilities including within the foreshore catchment area.	<ul style="list-style-type: none"> Undertake revision of concept design. 	Jul – Sep 2015	The revision of the concept designs commenced during the quarter.		
		<ul style="list-style-type: none"> Present draft Burns Beach Master Plan and revised concept design to Elected Members for consideration. 	Oct – Dec 2015	The revision of the concept designs was completed during the quarter and it is anticipated that the concept designs will be presented to Elected Members for consideration in the third quarter.		
			Jan – Mar	Council endorsed the draft Burns Beach Master Plan and associated Coastal Node concept design for public consultation for a period of 60 days at its March meeting.		✓
		<ul style="list-style-type: none"> Advertise draft Master Plan for public consultation. 	Apr – Jun 2016			
Objective: To have integrated land use and transport planning that provides convenient and efficient movement across the City.	Integrated Transport Management Plan Develop a Major Road Network Plan in preparation for an Integrated Transport Management Plan to inform future transport planning at the City.	<ul style="list-style-type: none"> Finalise Project Plan and Consultant's Brief for the development of the Major Road Network Plan. 	Oct – Dec 2015	A Project Brief and Request For Quotation was prepared and advertised during the quarter. Consultants were engaged for the preliminary assessment phase of the project.		
		<ul style="list-style-type: none"> Engage consultant and commence development of Major Road Network Plan. 	Jan – Mar 2016	Development of the Major Road Network Plan commenced during the quarter.		✓
		<ul style="list-style-type: none"> Continue development of the Major Road Network Plan. Prepare Road Improvement Grant application if required. 	Apr – Jun 2016			
	Bike Plan 2015-2020 Implement the Bike Plan to promote cycling in the City of Joondalup and to increase the number of people using the City's bicycle network and facilities.	<ul style="list-style-type: none"> Present final report on progress against the Bike Plan 2009-2015 to Elected Members. Present draft outline of Bike Plan 2015-2020 to the Strategic Community Reference Group for review. Develop grant applications for submission to Perth Bike Network for funding consideration. Implement community education programs related to cycling within the City. 	Jul – Sep 2015	A final report on the progress against the actions within the Bike Plan 2009-2015 was developed and will be presented to Elected Members in the second quarter of 2015-2016. A draft outline of the new Bike Plan 2015-2020 was developed and presented to the Strategic Community Reference Group in July. The development of a grant application for submission to the Perth Bike Network commenced during the quarter. Funding approval for Robertson Road Cycle Path Upgrade has been received from Department of Transport. Planning for the delivery of cycling related education initiatives for 2015-2016 has commenced.		
		<ul style="list-style-type: none"> Present draft Bike Plan 2015-2020 to the Strategic Community Reference Group for review. Submit grant applications for projects to Perth Bike Network for funding consideration. Implement community education programs related to cycling within the City. 	Oct – Dec 2015	The draft Bike Plan 2015-2020 was presented to the Strategic Community Reference Group in October. The draft Plan was presented to Council in December and will be released for public consultation in the third quarter. The City submitted an application for funding under the Perth Bicycle Network Program in December. The Department of Transport will provide the outcomes of the application by the end of the fourth quarter. Planning for the delivery of cycling related education initiatives for Bike Week 2016 have continued.		
		<ul style="list-style-type: none"> Present report to Council seeking endorsement to conduct community consultation. Conduct community consultation. Implement community education programs related to cycling within the City. 	Jan – Mar 2016	Community consultation on the draft Bike Plan 2016-2020 was undertaken during the quarter. The draft Plan will be submitted to Council in the fourth quarter seeking endorsement. As part of Bike Week, a bike safety event was conducted at Tom Simpson Park, Mullaloo on 20 March 2016. The event enabled residents to obtain free bike maintenance and bike safety advice. More than 70 community members attended the event.		✓

QUALITY URBAN ENVIRONMENT

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> Present final draft Bike Plan 2015-2020 to Council seeking endorsement. Implement actions in line with the Bike Plan 2015-2020. Implement community education programs related to cycling within the City. 	Apr – Jun 2016			
Walkability Plan 2013-2018 Implement actions from the Walkability Plan to provide a comprehensive, coordinated, and improved network of walk and recreational paths for all residents and visitors to the City and the region.	<ul style="list-style-type: none"> Implement actions from the Walkability Plan. Present report to Elected Members on progress against the Walkability Plan. 	Jul – Sep 2015	The following projects and actions were undertaken in line with the Walkability Plan during the quarter: <ul style="list-style-type: none"> The continuation of signage projects in line with the Wayfinding Signage Strategy; Continued work to determine the content of Wayfinding signs along the Sunset Coast Trail; and Continued development of signage mapping. A review of the initiatives undertaken from the Walkability Plan has been undertaken. A progress report on the implementation of the Walkability Plan will be presented to Elected Members in the second quarter.		
	<ul style="list-style-type: none"> Implement actions from the Walkability Plan. 	Oct – Dec 2015	The following projects and actions were undertaken in line with the Walkability Plan during the quarter: <ul style="list-style-type: none"> Three permanent cycling counters installed as part of the Walking and Cycling Counting Program. The locations are Neil Hawkins Park, Tom Simpson Park and Burns Beach; Continued work to determine the location and content of Wayfinding signs for the City Centre Area; and Continued development of signage mapping for Sunset Coast Trail signage. A progress report on the implementation of the Walkability Plan was presented to Elected Members during the quarter.		
	<ul style="list-style-type: none"> Implement actions from the Walkability Plan. 	Jan – Mar 2016	The following projects and actions were undertaken in line with the Walkability Plan during the quarter: <ul style="list-style-type: none"> Continued work to determine the location and content of Wayfinding signs for the City Centre Area; and Continued development of signage mapping for Sunset Coast Trail signage. 		✓
	<ul style="list-style-type: none"> Implement actions from the Walkability Plan. 	Apr – Jun 2016			
Joondalup City Centre Street Lighting Upgrade existing lighting and infrastructure to improve lighting efficiency, quality and safety for road users and pedestrians.	<ul style="list-style-type: none"> Seek endorsement of preferred luminaire and pole design. 	Jul – Sep 2015	Elected Members were provided the opportunity to give feedback on their preferred luminaire and pole design during the quarter.		
	<ul style="list-style-type: none"> Prepare tender for supply and installation of endorsed luminaire and pole. 	Oct – Dec 2015	A tender was advertised for the replacement of lights along Joondalup Drive during the quarter.		
	<ul style="list-style-type: none"> Award tender and commence luminaire and pole replacement. 	Jan – Mar 2016	The tender for the first stage (Joondalup Drive) was awarded and preliminary works commenced on-site in January 2016.		✓
	<ul style="list-style-type: none"> Continue luminaire and pole replacement. 	Apr – Jun 2016			

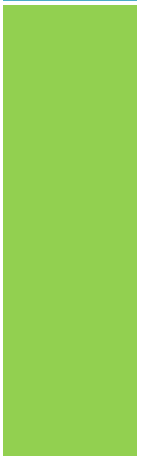
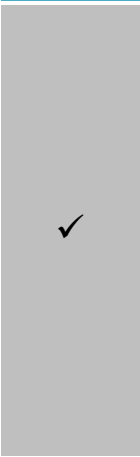
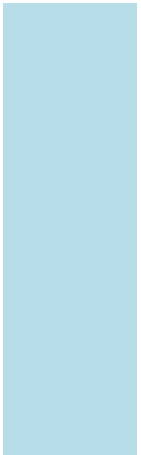
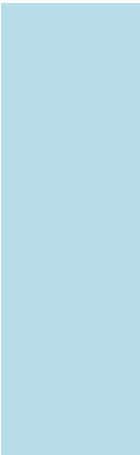
QUALITY URBAN ENVIRONMENT

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
Objective: To have urban and green spaces which are attractive, well-utilised and enrich the lives of the community	Priority Two Entry Statements (Arterial Roads Program) Implement the Landscape Master Plan Arterial Roads Project to provide for ongoing enhancement of verges and medians that form part of the City's major road network, including: <ul style="list-style-type: none"> Hepburn Avenue Ocean Reef Road Whitfords Avenue Warwick Road Connolly Drive. 	<ul style="list-style-type: none"> Commence construction of Priority Two Entry Statements. 	Jul – Sep 2015	Construction of the entry statements along Connolly Drive, Whitfords Avenue and Hepburn Avenue were completed during the quarter. Entry Statements along Warwick Road and Ocean Reef Road have commenced.		
		<ul style="list-style-type: none"> Continue construction of Priority Two Entry Statements. 	Oct – Dec 2015	Construction of all Priority Two Entry Statements was completed during the quarter.		
		<ul style="list-style-type: none"> Complete construction of Priority Two Entry Statements. 	Jan – Mar 2016	No further action.		✓
Objective: To have quality and diverse landmark buildings within the Joondalup City Centre that enhances the vitality and vibrancy of the urban space.	Joondalup Activity Centre Plan and Transport Study Stage Two Develop an Activity Centre Structure Plan for the Joondalup City Centre in accordance with the State Planning Policy 4.2 — Activity Centres for Perth and Peel, including the review of the Joondalup City Centre Car Parking for Commercial Development and a comprehensive transport study across identified activity centres to understand transport convergences, interactions and issues.	<ul style="list-style-type: none"> Commence Project Plan for the Activity Centre Transport Study Stage Two. 	Jul – Sep 2015	The scope of works required for Stage Two of the Transport Study was finalised in consultation with the project's traffic consultant during the quarter. The City met with Main Roads WA and the Department of Transport to ensure the scope of works aligned with the State Government's requirements.		
		<ul style="list-style-type: none"> Refer draft Activity Centre Plan to Elected Members for review. Appoint consultant and commence data collection for the Activity Centre Transport Study Stage Two. 	Oct – Dec 2015	The first draft of the Master Plan and the draft Activity Centre Structure Plan were provided to the City by the Urban Design consultant for consideration. The draft documents are expected to be presented to Elected Members in the third quarter for review		
		<ul style="list-style-type: none"> Finalise draft Activity Centre Plan. Conduct data collection for the Activity Centre Transport Study Stage Two. 	Jan – Mar 2016	The draft Master Plan was presented to Elected Members on 1 March. Feedback from Elected Members and from traffic and economic consultants is being used to inform final master plan and activity centre plan document.		✓
		<ul style="list-style-type: none"> Finalise stage 2 (detailed) transport assessment 	Apr – Jun 2016			
	Joondalup City Centre Development Facilitate the development and construction of an integrated mixed use development on City owned land in the Joondalup City Centre. City Projects.	<ul style="list-style-type: none"> Continue, through the Memorandum of Understanding, exclusive negotiations with Devwest Group Pty Ltd to progress an integrated mixed development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. Seek Council endorsement of the Master Plan for Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. Continue the required actions to facilitate subdivision of the development site. Maintain liaison with State Government relating to the provision of office accommodation for a State Government Agency. 	Jul – Sep 2015	<p>The City is currently developing the Joondalup City Centre Development Concept Plan, known as <i>Boas Place</i> in collaboration with Devwest Group Pty Ltd.</p> <p>At its meeting held in July Council endorsed the draft Joondalup City Centre Heads of Agreement. Further amendments, as previously agreed to by the relevant parties, are currently being reviewed.</p> <p>In June 2015 the City received a Request for Proposal for State Government Office Accommodation in the Joondalup City Centre. A detailed proposal was submitted to the State Government (through ACORRP, on behalf of the Department of Finance), as endorsed by Council on 28 July 2015.</p>		

QUALITY URBAN ENVIRONMENT

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> Continue, through the Memorandum of Understanding, exclusive negotiations with Devwest Group Pty Ltd to progress an integrated mixed development on Lot 507 Boas Avenue and Lot 496 Davidson Terrace, Joondalup. Continue the required actions to facilitate subdivision of the development site. Maintain liaison with State Government relating to the provision of office accommodation for a State Government Agency. 	Oct – Dec 2015	<p>At its meeting held in December Council endorsed the amended Joondalup City Centre Heads of Agreement which was formally executed by the City and Devwest Group Pty Ltd on 21 December 2015.</p> <p>At the same meeting Council also endorsed a 12 month extension to the exclusivity period of the Memorandum of Understanding between the City and Devwest Group Pty Ltd.</p>		
	<ul style="list-style-type: none"> Finalise negotiations with Devwest Group Pty Ltd as required by the Memorandum of Understanding. Maintain liaison with State Government relating to the provision of office accommodation for a State Government Agency. 	Jan – Mar 2016	<p>At its meeting held in February 2016 Council authorised the Chief Executive Officer, in light of the advice received from the State Government on the City's office development proposal, to progress negotiations with Devwest Group Pty Ltd towards the review of the Boas Place Concept Plan and the development of a renewed strategy for the delivery of the Boas Place components.</p> <p>Council also requested Devwest Group Pty Ltd to submit a revised Boas Place Concept Plan identifying proposals for development of the site.</p>		✓
	<ul style="list-style-type: none"> Seek endorsement of the Business Plan for the Joondalup City Centre Development. Prepare contract documents with Devwest Pty Ltd. Maintain liaison with State Government relating to the provision of office accommodation for a State Government Agency. 	Apr – Jun 2016			
<p>Joondalup Performing Arts and Cultural Facility</p> <p>Progress the development of a Performing Arts and Cultural Facility, including the development and construction of the Jinan Gardens, at Lot 1001 (3) Teakle Court, Joondalup.</p>	<ul style="list-style-type: none"> Continue ongoing negotiations with key stakeholders (including State and Federal Government agencies) to determine opportunities for capital funding and/or other partnerships. Continue investigations into management options for the facility. Present draft business case for the Joondalup Performing Arts and Cultural Facility to Council for consideration. Seek Council endorsement of the reviewed conceptual design. 	Jul – Sep 2015	<p>The City submitted a grant application to the Federal Government's National Stronger Regions Fund on 31 July 2015 for a grant towards the capital costs of the Performing Arts and Cultural Facility.</p> <p>The City maintained contact with the Department of Culture and the Arts and initiated contact with a commercial performing arts facility manager in regard to management options for the Joondalup Performing Arts and Cultural Facility.</p> <p>A draft business case for the Joondalup Performing Arts and Cultural Facility was presented to Council for consideration during the quarter.</p> <p>At its meeting held on 28 July 2015 Council considered a report on the conceptual design review and requested a further report outlining a strategy and costings for the next stage of the project.</p>		
	<ul style="list-style-type: none"> Continue ongoing negotiations with key stakeholders (including State and Federal Government agencies) to determine opportunities for capital funding and/or other partnerships. Continue investigations into management options for the facility. Refine business case for the Joondalup Performing Arts and Cultural Facility as required. Subject to Council endorsement of the reviewed concept design, develop a detailed design for the Jinan Garden and Joondalup Performing Arts and Cultural Facility. 	Oct – Dec 2015	<p>In December 2015 the City was advised that it was unsuccessful in its application to Round Two of the Federal Government's National Stronger Regions Fund for a grant towards the capital costs of the Performing Arts and Cultural Facility. At its meeting held on 15 December 2015 Council noted the City's intention to submit a new grant application to Round Three of the National Stronger Regions Fund.</p> <p>At its meeting held on 15 December 2015 Council noted a refined business case for the Joondalup Performing Arts and Cultural Facility and requested the progression of the project to the schematic design stage.</p>		✓

QUALITY URBAN ENVIRONMENT

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> Continue ongoing negotiations with key stakeholders (including State and Federal Government agencies to determine opportunities for capital funding and/or other partnerships). Continue investigations into management options for the facility. Refine business case for the Joondalup Performing Arts and Cultural Facility as required. Continue the development of the detailed design for the Jinan Garden and Joondalup Performing Arts and Cultural Facility. 	Jan – Mar 2016	<p>The City submitted a grant application to Round Three of the Federal Government’s National Stronger Regions Fund on 15 March 2016 for a grant towards the capital costs of the Performing Arts and Cultural Facility.</p> <p>The City progressed the schematic design stage for the Performing Arts and Cultural Facility.</p>		
	<ul style="list-style-type: none"> Continue ongoing negotiations with key stakeholders (including State and Federal Government agencies to determine opportunities for capital funding and/or other partnerships). Continue investigations into management options for the facility. Refine business case for the Joondalup Performing Arts and Cultural Facility as required. Continue the development of the detailed design for the Jinan Garden and Joondalup Performing Arts and Cultural Facility. 	Apr – Jun 2016			

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
Objective: For the Joondalup City Centre to be the first Strategic Metropolitan Centre in Western Australia to achieve Primary Centre status.	Developing Business Clusters – Innovation Precinct Research and develop sectoral business cases and conduct marketing activities to promote Joondalup as a centre for knowledge and innovation.	<ul style="list-style-type: none"> Develop online research web portal (Stage 1 Knowledge/Innovation Precinct Proposal). 	Jul – Sep 2015	The development of an online research web portal commenced during the quarter. Testing on a prototype website has commenced. A Request for Quote for the development of the full website will be distributed in the second quarter of 2015-2016.		
		<ul style="list-style-type: none"> Develop online research web portal (Stage 1 Knowledge/Innovation Precinct Proposal). Develop website. 	Oct – Dec 2015	A Request for Quote was distributed and a preferred supplier commissioned during the quarter. Development of the website commenced during the quarter.		
		<ul style="list-style-type: none"> Finalise and launch website. 	Jan – Mar 2016	The content for the innovation website is being finalised. The website is planned to be formally launched at a Business Forum in June.		✓
		<ul style="list-style-type: none"> Conduct marketing campaign. 	Apr – Jun 2016			
	Investment Attraction Research opportunities for potential investment and employment with key business sectors within the City, including: <ul style="list-style-type: none"> Development of business cases for investment attraction; Development of marketing materials; Targeted campaigns to attract investment; Development of partnerships with key agencies and organisations for regional level activity; and Promotion of key development sites to attract strategic employers. 	<ul style="list-style-type: none"> Distribute Investment Attraction Prospectus, Joondalup has the Edge, via mail out. Meet with Austrade representatives in Shanghai to discuss opportunities to promote Investment Attraction Prospectus. 	Jul – Sep 2015	The City's <i>Investment Attraction Prospectus, Joondalup Has The Edge</i> was distributed to the City's key stakeholders in September. The Prospectus was also distributed to key government and business agencies, in both hard copy and electronic versions, during the City of Joondalup delegation to Shanghai and Jinan. A meeting was held with Austrade representatives in Shanghai in September 2015 to discuss opportunities to promote the Investment Attraction Prospectus.		
		<ul style="list-style-type: none"> Develop and distribute business cases and fact sheets for key business sectors. Develop online promotional campaigns. 	Oct – Dec 2015	Joondalup Has The Edge branded flash drives, containing the Investment Prospectus in English and Mandarin, the Economic Development Strategy and the Digital Strategy, were developed to enable these strategic documents to be easily circulated to stakeholders. The investment attraction campaign was promoted as part of the City's Joondalup Business Online e-bulletin which was circulated during the quarter.		
		<ul style="list-style-type: none"> Develop and distribute business cases and fact sheets for key business sectors. Develop online promotional campaigns. 	Jan – Mar 2016	Joondalup has The Edge flash drives containing the Investment Attraction Prospectus were distributed to all attendees at the 21 March Business Forum. Industry sectors were highlighted in the Joondalup Business Online newsletter distributed in February, including Tourism and Cybersecurity. The City's new 360 degree aerial tour was also promoted online.		✓
		<ul style="list-style-type: none"> Develop and distribute business cases and fact sheets for key business sectors. Develop online promotional campaigns. 	Apr – Jun 2016			
	Multi-Storey Car Park in Joondalup City Centre Operate a multi-storey car park to support the future growth of Joondalup City Centre.	<ul style="list-style-type: none"> Commission car park and commence operation. 	Jul – Sep 2015	Construction of the Reid Promenade Multi Storey Car Park neared completion during the quarter. The car park will commence operation in the second quarter of 2015-2016.		
			Oct – Dec 2015	Construction of the Reid Promenade Multi-storey Car Park was completed during the quarter and the car park opened for public use in December 2015.		
Objective: To become a "Destination City" where unique tourism opportunities and activities provide drawcards for visitors and high amenity for residents.	Tourism Promotion Promote tourism within the City through: <ul style="list-style-type: none"> Support for the development of a Sunset Coast Holiday Planner with Experience Perth; and Identification and development of 	<ul style="list-style-type: none"> Develop Sunset Coast Planner. 	Oct – Dec 2015	The Sunset Coast Holiday Planner was completed during the quarter and was made available on the City's website as an e-book.		
		<ul style="list-style-type: none"> Distribute Sunset Coast Planner. Arrange the translation of tourism marketing information for the overseas markets. 	Jan – Mar 2016	Distribution of hard copies of the Sunset Coast Holiday Planner to various strategic locations around the State was completed by Experience Perth. Translation of tourism marketing information arranged for the China delegation in 2015 is still current and will be updated when required.		✓

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Project	Milestone	Target Quarter	Comments	On Time	On Budget
proposals for new strategic marketing activity to promote tourism opportunities and events.	<ul style="list-style-type: none"> Distribute tourism marketing information for the overseas markets. 	Apr – Jun 2016			
Significant Event Attraction Identify and seek opportunities to attract significant events to the region.	<ul style="list-style-type: none"> Develop and maintain relationships with external event stakeholders. Investigate and progress potential significant major events to be held within the City. Develop tender documentation and receive submissions for the delivery of a significant event. 	Jul – Sep 2015	Progress continued on the development of a significant event including the name, brand, potential sponsorship and partnership opportunities for the event. At its meeting held in August Council appointed Mellen Events to develop and manage a significant event to be held in the City in November 2016, 2017 and 2018.		
	<ul style="list-style-type: none"> Develop and maintain relationships with external event stakeholders. Investigate and progress potential significant major events to be held within the City. 	Oct – Dec 2015	Further progress continued on the development of a significant event including the name, branding and partnership opportunities. A consultant was engaged to develop the brand and visual identity of the event. Meetings were held with key stakeholders, including a meeting with Tourism WA to discuss possible funding opportunities.		
	<ul style="list-style-type: none"> Develop and maintain relationships with external event stakeholders. Investigate and progress potential significant major events to be held within the City. 	Jan – Mar 2016	Further progress continued on the draft concept and branding of the event. Meetings were held with key stakeholders to discuss event partnership and promotion. The event sponsorship proposal was progressed.		✓
	<ul style="list-style-type: none"> Develop and maintain relationships with external event stakeholders. Investigate and progress potential significant major events to be held within the City. 	Apr – Jun 2016			
Ocean Reef Marina – Business Case and Structure Plan Develop and obtain approval for the Ocean Reef Marina Local Structure Plan and Business Case, and progress the Ocean Reef Marina to construction.	<ul style="list-style-type: none"> Subject to the timelines agreed with the State Government agencies, progress the environmental approval and MRS Amendment initiation processes. Continue the preparation of the Local Structure Plan. Finalise the renewed and expanded Memorandum of Understanding with the State Government. Continue the preparation of the required Business Case/s (as identified). 	Jul – Sep 2015	The City continued to undertake actions as requested by the Department of Planning and the Western Australian Planning Commission in accordance with the requirements of the Metropolitan Regional Scheme Amendment initiation. The studies and actions required for the Public Environmental Review continued during the quarter in consultation with the relevant agencies. Assessment of the draft Local Structure Plan continued. At a reconvened meeting held on 15 September 2015 a confidential report on options for progressing the project were presented to the Ocean Reef Marina Committee. Discussions with the State Government continued regarding the renewed and expanded Memorandum of Understanding.		

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> Subject to the timelines agreed with the State Government agencies, progress the environmental approval and MRS Amendment initiation processes. Continue the preparation of the Local Structure Plan. Engage (through the Memorandum of Understanding) with the State Government to identify a development partner / proponent. Continue the preparation of the required Business Case/s (as identified). 	Oct – Dec 2015	<p>At its meeting held in October Council requested the preparation and delivery of a public awareness communication campaign to take place during February 2016. Council also requested the Minister for Planning to initiate action for the State Government to assume the role of proponent for the Ocean Reef Marina project.</p> <p>In December 2015 the City was advised by the Minister for Planning that LandCorp has been directed to undertake a review of the Ocean Reef Marina concept plan and financial feasibility. The City and the Ocean Reef Marina Project Team has liaised with LandCorp with the review.</p> <p>The City continued to undertake actions as requested by the Department of Planning and the Western Australian Planning Commission in accordance with the requirements of the Metropolitan Regional Scheme Amendment initiation.</p> <p>The baseline studies required for the Public Environmental Review were completed and the impact assessments commenced in consultation with the relevant agencies.</p> <p>Assessment of the draft Local Structure Plan continued.</p>		
	<ul style="list-style-type: none"> Progress the assessment processes for the Public Environmental Review, MRS Amendment and Local Structure Plan in accordance with the timelines agreed with the State Government Agencies. Continue to engage (through the Memorandum of Understanding) with the State Government to identify a development partner / proponent. Continue the preparation of the required Business Case/s (as identified). 	Jan – Mar 2016	<p>At its meeting held in February 2016 Council requested the Chief Executive Officer to submit the draft Ocean Reef Marina Negotiated Planning Outcome to the Office of the Environmental Protection Authority, Department of Planning and the Department of Parks and Wildlife for consideration and negotiation.</p> <p>At its meeting held in February 2016 the Major Projects Committee requested the draft Communications Plan to be further refined and submitted to a future meeting of the Major Projects Committee.</p> <p>The City continued to liaise with LandCorp with regard to the concept plan and financial feasibility review.</p> <p>The impact assessments for the Public Environmental Review continued in consultation with the relevant agencies.</p> <p>The City liaised with the Department of Planning on the assessment of the draft Local Structure Plan.</p> <p>The City continued to undertake actions as requested by the Department of Planning and the Western Australian Planning Commission in accordance with the requirements of the Metropolitan Regional Scheme Amendment initiation.</p>		✓
	<ul style="list-style-type: none"> Progress the assessment processes for the Public Environmental Review, MRS Amendment and Local Structure Plan in accordance with the timelines agreed with the State Government Agencies. Continue to engage (through the Memorandum of Understanding) with the State Government to identify a development partner / proponent. Continue the preparation of the required Business Case/s (as identified). 	Apr – Jun 2016			

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<p>Establishment of Cafés, Kiosks and Restaurants</p> <p>Provide high quality, environmentally sustainable café, kiosk and restaurant facilities on identified sites owned and managed by the City.</p>	<ul style="list-style-type: none"> Negotiate an Agreement to Lease with the preferred respondent for the development of a facility at Pinnaroo Point. Seek Council endorsement of the Agreement to Lease with the preferred respondent for the development of a facility at Pinnaroo Point. Liaise with the relevant State Government departments regarding approvals for the development of a facility at Pinnaroo Point. 	Jul – Sep 2015	<p>The City continued to negotiate an Agreement to Lease with the preferred respondent.</p> <p>At its meeting held on 28 July 2015 Council considered an interim report on the status of the negotiations with the preferred respondent. Council requested further negotiations with the preferred respondent in relation to a redesign of the proposed development.</p> <p>The City liaised with the Department of Lands on several occasions regarding land lease approvals for the development at Pinnaroo Point.</p>		
	<ul style="list-style-type: none"> Liaise with the relevant State Government departments regarding approvals for the development of a facility at Pinnaroo Point. Progress lease arrangements for the development of a facility at Pinnaroo Point. 	Oct – Dec 2015	<p>At its meeting held on 15 December Council endorsed the proposed concept by Rock (WA) Pty Ltd trading as White Salt and requested the commencement of negotiations on a draft land lease agreement with Rock (WA) Pty Ltd and a draft Crown Land lease agreement with the Department of Lands for the Pinnaroo Point Café/Kiosk Project.</p>		
	<ul style="list-style-type: none"> Progress the development of a facility at Pinnaroo Point. 	Jan – Mar 2016	<p>The City continued to progress the development of a facility at Pinnaroo Point. Actions included:</p> <ul style="list-style-type: none"> Liaison with the Department of Lands regarding the preparation of a Crown Land lease; and The preparation of a draft land lease agreement for negotiation with Rock (WA) Pty Ltd trading as White Salt. 		✓
	<ul style="list-style-type: none"> Progress the development of a facility at Pinnaroo Point. 	Apr – Jun 2016			
<p>Objective: To be immersed within a region that is complementary and supportive of broader strategic outcomes.</p> <p>Regional Economic Development</p> <p>Support a regional approach to economic development activities through:</p> <ul style="list-style-type: none"> Implementation of a Regional Governance Framework for the North West Corridor in partnership with the City of Wanneroo and relevant State Government agencies. Progression of regional projects including small business support, tourism development, transport infrastructure, major projects and investment attraction. Engage with State Government Regional Development Australia (RDA) Perth and other stakeholders to progress the Perth and Peel Economic Development Strategy. 	<ul style="list-style-type: none"> Conduct regular meetings/liaison with the City of Wanneroo. Engage with State Government to progress the Perth and Peel Economic Development Strategy. 	Jul – Sep 2015	<p>Regular meetings were conducted with the City of Wanneroo during the quarter.</p> <p>The City, along with other local governments in metropolitan Perth, has engaged with Regional Development Australia (RDA) to provide feedback on the draft Perth and Peel Economic Development Strategy and Priority Infrastructure Plan. RDA has been liaising with the Department of Planning to progress this project.</p>		
	<ul style="list-style-type: none"> Conduct regular meetings/liaison with the City of Wanneroo. Seek Council endorsement of the Regional Economic Development Framework. Progress projects in line with the Regional Economic Development Framework Implementation Plan. Engage with State Government to progress the Perth and Peel Economic Development Strategy. 	Oct – Dec 2015	<p>Regular meetings were conducted with the City of Wanneroo during the quarter.</p> <p>The City of Wanneroo will consider the Regional Economic Development Framework following endorsement of its local Economic Development Strategy, scheduled for 2016.</p> <p>The City is awaiting delivery of a final version of the Perth and Peel Economic Development Strategy and Priority Infrastructure Plan.</p>		
	<ul style="list-style-type: none"> Conduct regular meetings/liaison with the City of Wanneroo. Progress projects in line with the Regional Economic Development Framework Implementation Plan. Engage with State Government to progress the Perth and Peel Economic Development Strategy. 	Jan – Mar 2016	<p>Regular meetings were conducted with the City of Wanneroo during the quarter.</p> <p>The City of Wanneroo endorsed its draft Economic Development Strategy for public consultation. Final endorsement later in 2016 will enable both Cities to consider the draft Regional Economic Development Framework.</p> <p>The City is awaiting delivery of a final version of the Perth and Peel Economic Development Strategy and Priority Infrastructure Plan.</p>		✓

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Project	Milestone	Target Quarter	Comments	On Time	On Budget
Economic Development Strategy Implement new Economic Development Strategy to provide strategic direction for the promotion of economic and employment growth within the City.	<ul style="list-style-type: none"> Conduct regular meetings/liaison with the City of Wanneroo. Progress projects in line with the Regional Economic Development Framework Implementation Plan. Engage with State Government to progress the Perth and Peel Economic Development Strategy. 	Apr – Jun 2016			
	<ul style="list-style-type: none"> Present progress report on previous year’s achievements to Elected Members against the Economic Development Plan. Develop 2015-2016 Implementation Schedule. 	Jul – Sep 2015	<p>A progress report on previous year’s achievements has been developed and will be presented to Elected Members in the second quarter.</p> <p>The development of the 2015-2016 Implementation Schedule continued during the quarter.</p>		
	<ul style="list-style-type: none"> Implement actions from the Implementation Schedule. 	Oct – Dec 2015	<p>An Economic Development Strategy progress report was finalised and will be presented to Elected Members in the third quarter.</p> <p>Key projects progressed during the quarter included:</p> <ul style="list-style-type: none"> The development of the Virtual Innovation Precinct website; The distribution of the Sunset Coast Holiday Planner; and The launch of the <i>Cyber Check Me</i> Project. 		
	<ul style="list-style-type: none"> Implement actions from the Implementation Schedule. 	Jan – Mar 2016	<p>The Economic Development Strategy progress report was distributed to Elected Members.</p> <p>Key projects progressed during the quarter included:</p> <ul style="list-style-type: none"> Delivery of a Business Forum on 21 March; Distribution of the Joondalup Business Online newsletter; Finalisation of a 360 degree drone video of the Joondalup City Centre; Commencement of recruitment of an International Economic development Advisor; and Development of a Request for Quotation for an Investment Attraction Video. 		✓
	<ul style="list-style-type: none"> Implement actions from the Implementation Schedule. 	Apr – Jun 2016			
Digital Strategy Implement actions from the City’s Digital Strategy, digital marketing activities and support for digital initiatives such as NBN roll-out within the City for local businesses and the community. Objective: For the City’s business community to have the technology and communication capability necessary to thrive within a competitive environment. Actively seek opportunities for improving local communication network infrastructure.	<ul style="list-style-type: none"> Support digital projects and initiatives within the City. Develop and implement digital marketing activities. 	Jul – Sep 2015	The City has assisted the ECU Cyber Security Institute to develop a program that will assist businesses and consumers with cyber security issues.		
	<ul style="list-style-type: none"> Support digital projects and initiatives within the City. Develop and implement digital marketing activities. 	Oct – Dec 2015	The City collaborated with the ECU Cyber Security Research Institute to launch its <i>Cyber Check.Me</i> project during the quarter. Details on the project are promoted on the City’s website.		
	<ul style="list-style-type: none"> Support digital projects and initiatives within the City. Develop and implement digital marketing activities. 	Jan – Mar 2016	The City scoped a project to engage a service provider to supply a Smart Phone “App” to engage and communicate more effectively with the local business community through digital means.		✓
	<ul style="list-style-type: none"> Support digital projects and initiatives within the City. Develop and implement digital marketing activities. 	Apr – Jun 2016			

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Project	Milestone	Target Quarter	Comments	On Time	On Budget	
<p>Business Engagement and Communication</p> <p>Engage with the Business community to promote development opportunities in the City, regional economic initiatives and strategic business issues.</p>	<ul style="list-style-type: none"> Publish quarterly Online Business e-bulletin. Support and attend partner and industry events. 	Jul – Sep 2015	<p>The next e-bulletin will be distributed in the second quarter. There will still be four e-bulletins published in the year.</p> <p>City representatives attended and promoted partner and industry events including Enterprise Tuesday at Edith Cowan University and a breakfast briefing with the Minister of Trade in Shanghai.</p>			
	<ul style="list-style-type: none"> Publish quarterly Online Business e-bulletin. Publish bi-annual Business Edge Newsletter. Support and attend partner and industry events. 	Oct – Dec 2015	<p>The City's Joondalup Business Online e-bulletin was distributed during the quarter.</p> <p>The Business Edge newsletter was finalised and published on the City's website.</p> <p>City representatives attended and promoted partner and industry events during the quarter including the Department of Commerce Innovator of the Year Awards as well as events held at sixty27 and Edith Cowan University.</p>			
	<ul style="list-style-type: none"> Publish quarterly Online Business e-bulletin. Deliver Business Forum 1. Support and attend partner and industry events. 	Jan – Mar 2016	<p>The Joondalup Business Online Newsletter was distributed during the quarter.</p> <p>A Business Forum was delivered on 21 March with the theme "Trading with China: Opportunities for Joondalup".</p> <p>A number of industry events were attended by City representatives including events run by West Coast Institute, Australian Institute of Management WA and the Tourism Council WA.</p>		✓	
	<ul style="list-style-type: none"> Publish quarterly Online Business e-bulletin. Publish bi-annual Business Edge Newsletter. Deliver Business Forum 2. Support and attend partner and industry events. 	Apr – Jun 2016				
<p>Objective: For the City's business community to have the technology and communication capability necessary to thrive within a competitive environment.</p>	<p>Business Growth and Innovation – sixty27</p> <p>Partner with West Coast Institute (WCI) in the delivery and ongoing development and promotion of the WCI Co-Working Space located on the WCI campus.</p>	<ul style="list-style-type: none"> Receive and review annual progress report on 2014-2015 activities from West Coast Institute. Receive Service Delivery Plan for 2015-2016. Conduct quarterly meetings with West Coast Institute to monitor progress of Co-Working Space. 	Jul – Sep 2015	<p>An annual progress report for 2014-2015 and a new 2015-2016 Annual Service Delivery Plan was received by the City.</p> <p>Regular meetings occurred with West Coast Institute during the quarter to discuss the progress of sixty27.</p>		
		<ul style="list-style-type: none"> Conduct quarterly meetings with West Coast Institute to monitor progress of Co-Working Space. 	Oct – Dec 2015	Meetings were held with sixty27 to progress events and discuss promotion and operation of the expanded co-working space.		
		<ul style="list-style-type: none"> Conduct quarterly meetings with West Coast Institute to monitor progress of Co-Working Space. 	Jan – Mar 2016	Meetings were held with sixty27 to progress events and discuss promotion and operation of the expanded Co-Working Space. An update on the number of members was provided to the City.		✓
		<ul style="list-style-type: none"> Conduct quarterly meetings with West Coast Institute to monitor progress of Co-Working Space. 	Apr – Jun 2016			
	<p>Business Growth and Innovation – Edith Cowan University Business Innovation Centre (ECUBIC)</p> <p>Support the operation of the ECU Business</p>	<ul style="list-style-type: none"> Attend Board of Management Meetings quarterly. Meet with the Management Entity on a regular basis to discuss opportunities for collaboration. 	Jul – Sep 2015	<p>City representatives attended the ECUBIC Advisory Committee Meeting during the quarter.</p> <p>A number of meetings were held during the quarter with Business Station, the management entity of ECUBIC, to progress economic development matters.</p>		

ECONOMIC PROSPERITY, VIBRANCY AND GROWTH

Project	Milestone	Target Quarter	Comments	On Time	On Budget
and Innovation Centre through the membership of the Board of Management and attendance at Board Meetings.	<ul style="list-style-type: none"> Attend Board of Management Meetings quarterly. Meet with the Management Entity on a regular basis to discuss opportunities for collaboration 	Oct – Dec 2015	City representatives attended two ECUBIC Advisory Committee meetings during the quarter. The City met with Business Station representatives, the management entity of ECUBIC, to progress economic development initiatives during the quarter.		
	<ul style="list-style-type: none"> Attend Board of Management Meetings quarterly. Meet with the Management Entity on a regular basis to discuss opportunities for collaboration. 	Jan – Mar 2016	There were no meetings of the ECUBIC Advisory Board during the quarter, however, the City met with the management entity (Business Station) on three occasions during the quarter to discuss business development matters.		✓
	<ul style="list-style-type: none"> Attend Board of Management Meetings quarterly. Meet with the Management Entity on a regular basis to discuss opportunities for collaboration. 	Apr – Jun 2016			

THE NATURAL ENVIRONMENT

Project	Milestone	Target Quarter	Comments	On Time	On Budget
<p>Objective: to continually adapt to changing local environmental conditions.</p>	<p>Environment Plan 2014-2019 Implement the Environment Plan to provide strategic direction in the delivery of environmental initiatives within the City.</p>	<ul style="list-style-type: none"> Present progress report to Elected Members against Environment Plan. Implement actions from the Environment Plan. 	<p>Information relating to the progress made in implementing the Environment Plan has been compiled and will be presented to Elected Members in the second quarter.</p> <p>Implementation of the Environment Plan continued during the quarter including:</p> <ul style="list-style-type: none"> The continued development of the Natural Areas Management Plans; The continued implementation of the Yellagonga Catchment Management Plan; and A review of the City Water Plan. 		
		<ul style="list-style-type: none"> Implement actions from the Environment Plan. 	<p>A progress report against the actions within the Environment Plan was presented to Elected Members during the quarter.</p> <p>Implementation of the Environment Plan continued during the quarter including:</p> <ul style="list-style-type: none"> The continued development of the Natural Areas Management Plans; The continued implementation of the Yellagonga Catchment Management Plan and the Climate Change Strategy; and A review of the Pathogen Management Plan. 		
		<ul style="list-style-type: none"> Implement actions from the Environment Plan. 	<p>Implementation of the Environment Plan continued during the quarter including:</p> <ul style="list-style-type: none"> The continued development of the Shepherd's Bush Management Plan The completion of the draft Waste Management Plan Ongoing implementation of the Think Green Environmental Education Program 		✓
		<ul style="list-style-type: none"> Implement actions from the Environment Plan. 			
	<p>Yellagonga Integrated Catchment Management (YICM) Plan 2015-2019 Finalise development of the YICM Plan and commence implementation of projects in partnership with the City of Wanneroo and the Department of Parks and Wildlife.</p>	<ul style="list-style-type: none"> Implement projects from the YICM Plan. 	<p>Implementation of initiatives within the Yellagonga Integrated Catchment Management Plan continued during the quarter. Key projects that have been progressed include:</p> <ul style="list-style-type: none"> The Water Quality Monitoring and Improvement Program; The Yellagonga Ecotourism and Community Awareness Program; and Stormwater management. 		
		<ul style="list-style-type: none"> Implement projects from the YICM Plan. 	<p>Implementation of initiatives within the Yellagonga Integrated Catchment Management Plan continued during the quarter. Key projects that have been progressed include:</p> <ul style="list-style-type: none"> The Water Quality Monitoring and Improvement Program; The Yellagonga Fauna Awareness Program; The Water Conservation Project; and The Local Biodiversity Project. 		
		<ul style="list-style-type: none"> Implement projects from the YICM Plan. 	<p>Implementation of initiatives within the Yellagonga Integrated Catchment Management Plan continued during the quarter. Key projects that have been progressed include:</p> <ul style="list-style-type: none"> The Water Quality Monitoring and Improvement Program; The Yellagonga Fauna Awareness Program; The Water Conservation Project; and The Local Biodiversity Project. 		✓
		<ul style="list-style-type: none"> Implement projects from the YICM Plan. Present progress report to Elected Members against YICM Plan. 			

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
Climate Change Strategy Implementation Implement the strategy to address climate change mitigation and adaptation across the organisation and the community to build resilience against the impacts of climate change.	<ul style="list-style-type: none"> Present progress report to Elected Members on the Climate Change Strategy. Undertake actions in line with the Climate Change Strategy. 	Jul – Sep 2015	A report on the progress of the Climate Change Strategy was developed and will be presented to Elected Members in the second quarter of 2015-2016. The implementation of actions in line with the Climate Change Strategy continued during the quarter including: <ul style="list-style-type: none"> A presentation to Elected Members on the City's proposed approach for addressing coastal vulnerability and coastal adaptation; and Planning for the delivery of the Coastal Monitoring Program. 		
	<ul style="list-style-type: none"> Undertake actions in line with the Climate Change Strategy. 	Oct – Dec 2015	A report on the progress of the Climate Change Strategy was provided to Elected Members during the quarter. The implementation of actions in line with the Climate Change Strategy continued during the quarter including: <ul style="list-style-type: none"> The continued planning for the delivery of the Coastal Monitoring Program; The continued planning for the development of the Coastal Infrastructure Adaptation Plan; and Liaison with ICLEI Global Secretariat regarding the City's participation in the Compact of Mayor's Program. 		
	<ul style="list-style-type: none"> Undertake actions in line with the Climate Change Strategy. 	Jan – Mar 2016	The implementation of actions in line with the Climate Change Strategy continued during the quarter including: <ul style="list-style-type: none"> The continued planning for the delivery of the Coastal Monitoring Program; The continued planning for the development of the Coastal Infrastructure Adaptation Plan; and Completing the requirements to becoming a fully compliant Compact of Mayor's City. 		✓
	<ul style="list-style-type: none"> Undertake actions in line with the Climate Change Strategy. 	Apr – Jun 2016			
Coastal Adaptation Planning and Implementation Project Integrate coastal vulnerability and coastal adaptation into City policies, planning and maintenance schedules and Capital Works Programs where relevant.	<ul style="list-style-type: none"> Undertake presentation to Elected Members on coastal vulnerability and the City's proposed coastal adaptation approach. Finalise preparation of draft Coastal Policy. 	Jul – Sep 2015	A presentation on the City's proposed approach for addressing coastal vulnerability and coastal adaptation was provided to Elected Members on 29 September 2015. The development of the draft Coastal Notification and Adaptation Local Planning Policy was completed during the quarter.		
	<ul style="list-style-type: none"> Refer draft Coastal Policy to Policy Committee for review. Refer draft Coastal Policy to Council for consent to advertise. 	Oct – Dec 2015	The presentation of the draft Coastal Policy to the Policy Committee has been delayed until further coastal assessments have been completed in the third quarter.		
	<ul style="list-style-type: none"> Advertise draft Coastal Policy for public comment. 	Jan – Mar 2016	The required coastal assessments have now been completed and an updated presentation will be provided to Elected Members in the fourth quarter. The development of the draft Coastal Policy will be progressed during the fourth quarter.		✓
	<ul style="list-style-type: none"> Refer draft Coastal Policy to Policy Committee following advertising. Present report to Council seeking endorsement of the draft Coastal Policy. 	Apr – Jun 2016			

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
Weed Management Plan Develop and implement the Weed Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the incidence of weeds.	<ul style="list-style-type: none"> Distribute briefing paper to Elected Members. 	Jul – Sep 2015	The development of a briefing paper was undertaken during the quarter and will be distributed to Elected Members in the second quarter.		
		Oct – Dec 2015	The briefing paper was finalised during the quarter and supplementary information relating to community engagement was prepared. It is anticipated that this information will be distributed to Elected Members in the third quarter.		
	<ul style="list-style-type: none"> Present draft Plan to Council seeking consent to conduct targeted consultation. 	Jan – Mar 2016	The briefing paper was finalised during the previous quarter and supplementary information relating to community engagement was reviewed. The information will be distributed to Elected Members in the fourth quarter.		✓
	<ul style="list-style-type: none"> Conduct targeted consultation. Present draft Plan to Council seeking endorsement. Implement actions from the Weed Management Plan. 	Apr – Jun 2016			
Pathogen Management Plan Implement the Pathogen Management Plan to reduce the risk of introducing and spreading pathogens by establishing the level of risk within vegetated areas of the City.	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. 	Jul – Sep 2015	The implementation of actions from the Pathogen Management Plan continued during the quarter including: <ul style="list-style-type: none"> The continuation of the Pathogen Mapping and Sampling Project; The implementation of pathogen control stations; and The implementation of the Pathogen Signage Project. 		
	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. 	Oct – Dec 2015	The implementation of actions from the Pathogen Management Plan continued during the quarter including: <ul style="list-style-type: none"> The continuation of the Pathogen Mapping and Sampling Project; Securing funding for the installation of pathogen control stations through the State National Resource Management Funding Program; and The implementation of the staff training programs. 		
	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. 	Jan – Mar 2016	The implementation of actions from the Pathogen Management Plan continued during the quarter including: <ul style="list-style-type: none"> The continuation of the Pathogen Mapping and Sampling Project; Staff training sessions held for pathogen awareness and treatment; and The continued development of the Pathogen Signage Project. 		✓
	<ul style="list-style-type: none"> Implement actions from the Pathogen Management Plan. Commence development of new Pathogen Management Plan. 	Apr – Jun 2016			
Bushland Fire Management Plan Develop and implement a Bushland Fire Management Plan to provide an ongoing strategic approach to the management of natural areas in order to reduce the	<ul style="list-style-type: none"> Develop draft Bushland Fire Management Plan. 	Jul – Sep 2015	The development of a draft <i>Bushland Fire Management Plan</i> commenced during the quarter.		
	<ul style="list-style-type: none"> Continue development of a draft Bushland Fire Management Plan. 	Oct – Dec 2015	The development of the draft Bushfire Management Plan continued during the quarter with a presentation being provided to the City by the Department of Fire and Emergency Services regarding the local government fire risk planning and management framework.		

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
incidence of fire.	<ul style="list-style-type: none"> Present draft Bushland Fire Management Plan to Council seeking consent to undertake stakeholder consultation. Undertake stakeholder consultation. 	Jan – Mar 2016	The development of the Fire Management Plan has been delayed due to meeting Department of Fire and Emergency Services (DFES) requirements. The City is in the process of developing a Bushfire Risk Management Plan in accordance with DFES guidelines. The draft Plan will be presented to Council in the first quarter of 2016-2017. It should be noted that in the absence of an endorsed Bushfire Risk Management Plan the City of Joondalup remains compliant in its obligations under the Bush Fire Act and related fire legislation.		✓
	<ul style="list-style-type: none"> Finalise the draft Bushland Fire Management Plan. Present report to Council seeking endorsement of the Bushland Fire Management Plan. 	Apr – Jun 2016			
Whitfords Nodes Foreshore Bushland Management Plan Develop a Management Plan for Whitfords Nodes, Hillarys, for the environmental management of the coastal foreshore area.	<ul style="list-style-type: none"> Undertake Flora and Fauna Study. 	Jul – Sep 2015	An environmental consultant has been engaged to undertake a Flora, Fauna And Fungi Survey of the Kallaroo and Hillarys Foreshore. Field work will commence in October 2015.		
	<ul style="list-style-type: none"> Complete Flora and Fauna Study. 	Oct – Dec 2015	A Flora, Fauna and Fungi Survey was completed during the quarter.		
	<ul style="list-style-type: none"> Develop draft Management Plan. 	Jan – Mar 2016	An environmental consultant has been engaged to develop a management plan for the Kallaroo and Hillarys Foreshore.		✓
	<ul style="list-style-type: none"> Present draft Management Plan to Council seeking endorsement. 	Apr – Jun 2016			
Sorrento Foreshore Bushland Reserve Management Plan Finalise Sorrento Foreshore Bushland Reserve Management Plan for the environmental management of the coastal foreshore area.	<ul style="list-style-type: none"> Finalise draft Management Plan. 	Jul – Sep 2015	The development a draft <i>Sorrento Foreshore Bushland Reserve Management Plan</i> was completed during the quarter.		
	<ul style="list-style-type: none"> Present report to Council seeking endorsement of draft Plan. 	Oct – Dec 2015	The draft <i>Sorrento Foreshore Bushland Reserve Management Plan</i> was completed and endorsed by Council at its meeting held on 15 December 2015.		
	<ul style="list-style-type: none"> Implement actions in line with the Plan. 	Jan – Mar 2016	Maintenance activities including weed removal and fencing repairs have been undertaken in accordance with the Management Plan recommendations.		✓
	<ul style="list-style-type: none"> Implement actions in line with the Plan. 	Apr – Jun 2016			
Shepherd's Bush Natural Area Management Plan Develop Natural Area Management Plans for Shepherd's Bushland, Kingsley, for the environmental management of the bushland area.	<ul style="list-style-type: none"> Commence development of Plan. 	Jul – Sep 2015	The development of the Shepherd's Bush Management Plan commenced during the quarter with consultants being appointed to undertake a Flora, Fauna and Fungi Survey in October.		
	<ul style="list-style-type: none"> Continue development of Plan. 	Oct – Dec 2015	The Flora, Fauna and Fungi Surveys were completed during this quarter. The City is awaiting the final consultant's report outlining the findings of the surveys. The development of the draft Management Plan continued during the quarter.		
	<ul style="list-style-type: none"> Present Plan to Council seeking endorsement to conduct community consultation. Conduct consultation. 	Jan – Mar 2016	The development of the Shepherd's Bush Natural Area Management Plan continued following provision of the Flora, Fauna and Fungi reports. The draft Plan will be presented to Council in the fourth quarter.		✓
	<ul style="list-style-type: none"> Present Plan to Council seeking endorsement. 	Apr – Jun 2016			

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Project	Milestone	Target Quarter	Comments	On Time	On Budget	
Landscape Master Plan 2009-2019 Eco-Zoning and Hydro-Zoning in Parks Design and implement principles of eco-zoning and hydro-zoning in James Cook Park, Hillarys, to increase water efficiency and install new park infrastructure.	<ul style="list-style-type: none"> Develop and advertise irrigation tender documentation. 	Jul – Sep 2015	The development of irrigation tender documentation was completed and advertised during the quarter. Community consultation was also undertaken during the quarter.			
	<ul style="list-style-type: none"> Conduct community consultation. Award irrigation tender. 	Oct – Dec 2015	Community consultation was conducted in the previous quarter. The irrigation tender was awarded during the quarter.			
	<ul style="list-style-type: none"> Commence works. 	Jan – Mar 2016	The majority of works at James Cook Park in Hillarys were completed ahead of schedule during the quarter. The landscape planting is scheduled for completion in the fourth quarter.		✓	
	<ul style="list-style-type: none"> Complete works. 	Apr – Jun 2016				
Objective: To build a community that takes ownership of its natural assets and supports their ongoing preservation and conservation.	Think Green Program Implement the Think Green Program to raise community awareness on the City's Renewable Energy Program, Waste Education Program and Environmental Education Program.	<ul style="list-style-type: none"> Develop Project Plan for 2015-2016 Think Green activities. 	Jul – Sep 2015	A Project Plan and schedule for the Think Green Environmental Education Program for 2015-2016 was completed during the quarter. A Food Gardens Workshop was delivered on 30 September at the Fleur Freame Pavilion, Padbury.		
		<ul style="list-style-type: none"> Implement initiatives in accordance with the approved Project Plan. 	Oct – Dec 2015	Delivery of environmental community activities continued during the quarter with the following events being held: <ul style="list-style-type: none"> A Bird Watching Tour in October; and Night Stalk Tours in October and November. Planning for the delivery of future events continued during the quarter.		
		<ul style="list-style-type: none"> Implement initiatives in accordance with the approved Project Plan. 	Jan – Mar 2016	Delivery of environmental community activities continued during the quarter with the following events being held: <ul style="list-style-type: none"> Environmental display at the Joondalup Festival; Bike Doctor event held to coincide with Bike Week 2016; and Clean up Australia Day. Planning for the delivery of future events continued during the quarter.		✓
	Waste Management Plan 2015-2020 Develop a new Waste Management Plan 2015-2020 to provide guidance on the City's waste management operations over the next three years.	<ul style="list-style-type: none"> Present draft Waste Management Plan to Strategic Community Reference Group for review. 	Jul – Sep 2015	The draft Waste Management Plan was presented to the Strategic Community Reference Group for review on 23 September 2015.		
		<ul style="list-style-type: none"> Finalise draft Plan. Present report to Council seeking endorsement to conduct community consultation on the draft Plan. 	Oct – Dec 2015	Council endorsed the draft Waste Management Plan for the purpose of community consultation at its meeting held in November Community consultation was completed during the quarter.		
		<ul style="list-style-type: none"> Conduct community consultation. 	Jan – Mar 2016	The Waste Management Plan 2016-2021 was endorsed by Council at its meeting held in February 2016.		✓
		<ul style="list-style-type: none"> Finalise draft Plan. Present Plan to Council seeking endorsement. 	Apr – Jun 2016			

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Project	Milestone	Target Quarter	Comments	On Time	On Budget
Bulk Refuse Collection Implement new service for collection of bulk waste.	<ul style="list-style-type: none"> Present report to Elected Members on the results of the Bulk Waste Perception Survey. 	Jul – Sep 2015	The results of the Bulk Waste Perception Survey are currently being compiled and will be presented to Elected Members in the second quarter of 2015-2016.		
	<ul style="list-style-type: none"> Develop tender documentation and advertise tender. 	Oct – Dec 2015	Results of Bulk Waste Perception Survey were presented to Elected Members during the quarter. A further report will be presented to Council in in the third quarter.		
	<ul style="list-style-type: none"> Present report to Council seeking endorsement of preferred tender. 	Jan – Mar 2016	A report was presented to Council on the Bulk Waste Collection Services – Options for Service Changes at its meeting held in March 2016. Council endorsed the preferred options which included separate services for bulk green waste and hard waste, and the introduction of an ‘on request’ service for bulk refuse. A Communication Plan to advise residents of service changes was completed and will be implemented in the fourth quarter. Development of tender documentation in line with the approved service changes has commenced for release in the fourth quarter.		✓
	<ul style="list-style-type: none"> Award tender. Inform community of service changes. Plan for the implementation of new service. 	Apr – Jun 2016			
Adopt a Coastline Project Administer and assist with the implementation of the Adopt a Coastline Project, in partnership with local schools, to provide school students with the opportunity to participate in dune re-vegetation and improve the local environment.	<ul style="list-style-type: none"> Exhibit displays of the work of individual schools developed as part of the Adopt a Coastline Project from the previous year. Present Recognition Awards to participating schools. 	Jul – Sep 2015	Artwork from the Adopt a Coastline Project was displayed at the Joondalup Library between 6 July and 3 August. Presentations of Recognition Awards were made to students from West Greenwood, Sorrento, and Mullaloo Heights Primary Schools.		
	<ul style="list-style-type: none"> Commence planning for the 2015-2016 Adopt a Coastline Project. 	Oct – Dec 2015	Planning has commenced for the 2015-2016 Adopt a Coastline Project.		
	<ul style="list-style-type: none"> Invite applications from schools and inform successful schools. 	Jan – Mar 2016	Primary schools within the City were invited to apply to participate in the Adopt a Coastline Program for 2016 with 18 registrations being received. Classes from St Mark’s Anglican Community School, Springfield Primary and Bambara Primary were selected to participate.		✓
	<ul style="list-style-type: none"> Deliver Adopt a Coastline Program in conjunction with schools. 	Apr – Jun 2016			
Friends’ Group Activities Provide technical support to Friends’ Groups in accordance with the Friends’ Group Manual.	<ul style="list-style-type: none"> Update Friends’ Group Page on the City’s website as required. Undertake actions as per agreed 2015-2016 work plan for each Friends’ Group. Publish quarterly Friends’ Group Newsletter 	Jul – Sep 2015	Updates to contact details on the Friends’ Group Page on the City’s website were completed. The following actions were undertaken as agreed in the 2015-2016 work plan: <ul style="list-style-type: none"> Native plants provided to Friends’ Groups; and Assistance provided to Friends’ Groups in relation to public planting and weeding days. The winter edition of the Friends’ Group Newsletter was published and distributed during the quarter.		

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Project	Milestone	Target Quarter	Comments	On Time	On Budget	
	<ul style="list-style-type: none"> Update Friends' Group Page on the City's website as required. Undertake actions as per agreed 2015-2016 work plan for each Friends' Group. Publish quarterly Friends' Group Newsletter. 	Oct – Dec 2015	<p>Updates to contact details on the Friends' Group Page on the City's website were completed.</p> <p>The following actions were undertaken as agreed in the 2015-2016 work plan:</p> <ul style="list-style-type: none"> On site meetings held with all Friends' Groups; Assistance provided to Groups to prepare and submit grant applications; Watering provided for native species planting conducted in the Winter/Spring season; and The establishment of a new group called the Friends of Craigie Bushland. <p>The Spring edition of the Friends' Group Newsletter was published and distributed during the quarter.</p>			
	<ul style="list-style-type: none"> Update Friends' Group Page on the City's website as required. Undertake actions as per agreed 2015-2016 Work Plan for each Friends' Group. Publish quarterly Friends' Group Newsletter. Develop Friends' Group work plans and schedules for 2016-2017. 	Jan – Mar 2016	<p>Updates to contact details on the Friends' Group Page on the City's website were completed.</p> <p>The following actions were undertaken as agreed in the 2015-2016 work plan:</p> <ul style="list-style-type: none"> 8,000 native plants grown in the City's nursery for planting by the Friends' Groups; Seeds distributed to Friends' Groups for direct seeding trials; and Watering of native species planted in the summer season. <p>The summer edition of the Friends' Group Newsletter was developed during the quarter.</p> <p>City staff met with 15 Friends' Groups to develop plans and work schedules for 2016 - 2017.</p>		✓	
	<ul style="list-style-type: none"> Update Friends' Group Page on the City's website as required. Undertake actions as per agreed 2015-2016 Work Plan for each Friends' Group. Publish quarterly Friends' Group Newsletter. 	Apr – Jun 2016				
<p>Objective: To develop an appreciation for local natural assets by providing appropriate access to natural areas.</p>	<p>Beach Management Plan</p> <p>Implement actions contained in the Beach Management Action Plan to guide the use, enjoyment, maintenance, preservation and appropriate development of the lands that are covered by the Plan.</p>	<ul style="list-style-type: none"> Present report to Council on access to the animal exercise area in Hillarys. 	Oct – Dec 2015	A report on the animal exercise area will be presented to Elected Members in the third quarter as part of the Beach Management Plan Review.		
		<ul style="list-style-type: none"> Present report to Elected Members on the outcomes of the Beach Management Plan Review. 	Jan – Mar 2016	A report on the animal exercise area was presented to Elected Members during the quarter. The review of the Beach Management Plan continued during the quarter.		✓
		<ul style="list-style-type: none"> Finalise the review of the Beach Management Plan and present to Council seeking endorsement. 	Apr – Jun 2016			
<p>Objective: To embrace learning opportunities on an international scale and continuously lead by example in our application of new knowledge.</p>	<p>City Water Plan</p> <p>Implement the City Water Plan 2012-2015 to provide strategic direction in the delivery of water conservation and water quality improvement initiatives within the City and develop new City Water Plan 2016-2021.</p>	<ul style="list-style-type: none"> Implement actions from the City Water Plan 2012-2015. Undertake a review of the City Water Plan 2012-2015. Present progress report to Elected Members against the City Water Plan 2012-2015. Commence development of the City Water Plan 2016-2021. 	Jul – Sep 2015	<p>The implementation of the current City Water Plan continued during the quarter.</p> <p>A review of the City Water Plan 2012-2015 has been undertaken.</p> <p>A report on the progress of actions against the City Water Plan 2012-2015 will be provided to Elected Members in the second quarter.</p> <p>Development of the new City Water Plan 2016-2021 commenced during the quarter.</p>		

THE NATURAL ENVIRONMENT

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
		<ul style="list-style-type: none"> Implement actions from the City Water Plan 2012-2015. Continue development of the City Water Plan 2016-2021. 	Oct – Dec 2015	Information regarding the progress of actions against the City Water Plan 2012-2015 was provided to Elected Members during the quarter. Planning for the development of the City's new Water Plan continued during the quarter.		
		<ul style="list-style-type: none"> Implement actions from the City Water Plan 2012-2015. Present draft City Water Plan 2016-2021 to Council seeking endorsement to release for public consultation. 	Jan – Mar 2016	Drafting of the City's new Water Plan has continued during the quarter including liaison with the Water Corporation and Department of Water. The draft City Water Plan will be presented to Council during the fourth quarter.	On Track	✓
		<ul style="list-style-type: none"> Present draft City Water Plan 2016-2021 to Council seeking endorsement. 	Apr – Jun 2016			

COMMUNITY WELLBEING

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
Objective: To provide facilities of the highest quality which reflect the needs of the community now and into the future.	Warwick Community Centre Master Plan Investigate options for the design and construction of a multi-purpose community centre in Warwick to replace existing facilities on three sites within the Warwick Activity Centre for construction in 2016-2017 and 2017-2018.	<ul style="list-style-type: none"> Engage consultants to review facility and landholding requirements. 	Jul – Sep 2015	Recent communications with landowners have indicated an intention to further progress developments within the Warwick Activity Centre site. As a result, the City will now finalise the project scope and seek to engage consultants in the second quarter of 2015-2016 to progress the project.		
		<ul style="list-style-type: none"> Present report to Elected Members on facility and landholding requirements. 	Oct – Dec 2015	The project scope was finalised during the quarter. Consultants were invited to submit quotations in the third quarter.		
		<ul style="list-style-type: none"> Commence development of concept designs. 	Jan – Mar 2016	The appointment of consultants was not progressed. This will be progressed in the fourth quarter and it is expected that consultants will be appointed in the first half of 2016-2017.		✓
		<ul style="list-style-type: none"> Continue development of concept designs. 	Apr – Jun 2016			
	Edgewater Quarry Master Planning Project Develop a Master Plan for the Edgewater Quarry to ensure long-term, sustainable management which reflects the current and future needs of the community.	<ul style="list-style-type: none"> Present results of the site analysis reports to Elected Members for consideration. 	Oct – Dec 2015	It is proposed to present the results of the site analysis reports to the Elected Members in the third quarter.		
		<ul style="list-style-type: none"> 	Jan – Mar 2016	The results of the site analysis reports for the project were presented to the Elected Members during the quarter. Further information was requested in regard to the concept design. This will be presented to the Elected Members once developed.		✓
	HBF Arena Joondalup Redevelopment Provide advice and support to Venues West on the expansion of sporting facilities.	<ul style="list-style-type: none"> Participate in project team and report progress to Elected Members as required. 	Jul – Sep 2015	Relevant project meetings were attended. A project lead consultant was appointed and consultation with stakeholders was undertaken. The Project continues to progress with a Development Application submitted in September. Both West Perth and Wanneroo Basketball Association have been engaged with both parties signing a Heads of Agreement.		
		<ul style="list-style-type: none"> Participate in project team and report progress to Elected Members as required. 	Oct – Dec 2015	An Expression of Interest for the design and construction element of the project was sought during the quarter. A Development Approval was issued and tenders were invited by those firms shortlisted from the EOI process.		
		<ul style="list-style-type: none"> Participate in project team and report progress to Elected Members as required. 	Jan – Mar 2016	Tenders for the construction element of the project closed on 2 March. Recommendations were made to the Steering Committee and the Department of Finance.		✓
		<ul style="list-style-type: none"> Participate in project team and report progress to Elected Members as required. 	Apr – Jun 2016			
	Warwick Stadium Expansion Provide advice to the Churches of Christ SRA on the proposed expansion of Warwick Leisure Centre, Warwick.	<ul style="list-style-type: none"> Participate in project team and report progress to Elected Members as required. 	Jul – Sep 2015	Relevant project meetings were attended by City staff and advice provided as required during the quarter.		
		<ul style="list-style-type: none"> Participate in project team and report progress to Elected Members as required. 	Oct – Dec 2015	Relevant project meetings were attended by City staff and advice provided as required during the quarter. Practical completion and Certificate of Occupancy was issued in the quarter.		
		<ul style="list-style-type: none"> Participate in project team and report progress to Elected Members as required. 	Jan – Mar 2016	An official opening of the expanded facility was conducted during the quarter.		✓
	Upgrade of Community Facilities, Timberlane Clubrooms, Woodvale Commence development of refurbishment of existing clubrooms to include change rooms	<ul style="list-style-type: none"> Advertise tender. 	Jul – Sep 2015	The tender for upgrade works at Timberlane Clubrooms, Woodvale was advertised and evaluated during the quarter.		
		<ul style="list-style-type: none"> Award tender. 	Oct – Dec 2015	The tender for the upgrade of Timberlane Clubroom Woodvale was awarded with construction commencing during the quarter.		

COMMUNITY WELLBEING

Project	Milestone	Target Quarter	Comments	On Time	On Budget
and internal toilets.	• Undertake construction.	Jan – Mar 2016	Construction works on Timberlane Clubrooms, Woodvale, continued during the quarter.		✓
	• Finalise construction.	Apr – Jun 2016			
Bramston Park, Burns Beach Progress project for development of a clubroom facility, car park, playground and installation of floodlighting at Bramston Park.	• Continue construction.	Jul – Sep 2015	Construction works at Bramston Park, Burns Beach, continued during the quarter.		
	• Continue construction.	Oct – Dec 2015	Construction works at Bramston Park, Burns Beach, continued during the quarter.		
	• Continue construction.	Jan – Mar 2016	Construction works at Bramston Park, Burns Beach, were completed during the quarter.		✓
	• Complete construction.	Apr – Jun 2016			
Warwick Open Space Hockey Infrastructure Project Progress project to develop a synthetic hockey pitch, clubroom, car park, floodlighting and other sporting infrastructure at Warwick Open Space, Warwick.	• Continue development of design and specifications.	Jul – Sep 2015	The development of the design was finalised and has been endorsed by the Whitfords Hockey Club. The development of tender documentation commenced during the quarter.		
	• Finalise design. • Advertise tender for construction.	Oct – Dec 2015	The design for the Warwick Open Space Hockey Infrastructure Project was finalised in the previous quarter. The tender for construction was advertised during the quarter.		
	• Award tender.	Jan – Mar 2016	The tender for construction was awarded during the quarter.		✓
	• Commence construction.	Apr – Jun 2016			
Penistone Reserve Redevelopment Penistone Park, Greenwood Develop clubroom facility and undertake other infrastructure works project for construction in 2016-2017 and 2017-2018.	• Present report to Council recommending submission of an application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund. • Submit application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund, subject to Council endorsement.	Jul – Sep 2015	Council endorsed the recommendation for submitting an application to the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund at its meeting held in August. The Community Sporting and Recreation Facilities Fund application was submitted to the Department of Sport and Recreation.		
	• Receive decision from the Department of Sport and Recreation on the Community Sporting and Recreation Facilities Fund application.	Jan – Mar 2016	The City was advised that it was successful in receiving partial funding of the full grant amount requested as part of the Department of Sport and Recreation's Community Sporting and Recreation Facilities Fund. A report will be presented to Council in the next quarter to advise the outcome of the grant funding and request advice on how to proceed with the project.		✓
	• Present report to Council on the outcome of the application.	Apr – Jun 2016			
Undercroft Bridge Club, Percy Doyle Reserve, Duncraig	• Develop concept design.	Jul – Sep 2015	The development of a concept design was completed during the quarter.		

COMMUNITY WELLBEING

	Project	Milestone	Target Quarter	Comments	On Time	On Budget
	Refurbish existing facility with details of design to be determined during the consultation phase of the project for construction in 2016-2017.	<ul style="list-style-type: none"> Present report to Council on concept design. 	Oct – Dec 2015	The concept designs and cost estimates for the project were presented to Council during the quarter.		✓
	Mullaloo Surf Life Saving Club Provide advice as required on the refurbishment project (managed by Mullaloo Surf Life Saving Club).	<ul style="list-style-type: none"> Participate in project team as required. 	Jul – Sep 2015	Relevant project meetings were attended by City staff and advice provided as required during the quarter.		
		<ul style="list-style-type: none"> Participate in project team as required. 	Oct – Dec 2015	Relevant project meetings were attended by City staff and advice provided as required during the quarter.		
		<ul style="list-style-type: none"> Participate in project team as required. 	Jan – Mar 2016	Relevant project meetings were attended by City staff and advice provided as required during the quarter.		✓
		<ul style="list-style-type: none"> Participate in project team as required. 	Apr – Jun 2016			
	Joondalup Men's Shed Investigate the facility requirements for the Joondalup Men's Shed.	<ul style="list-style-type: none"> Engage in discussions with Joondalup Men's Shed and Department of Education regarding future facility arrangements for the Men's Shed. 	Oct – Dec 2015	Discussions with the Department of Education took place during the quarter, with the Department indicating that the existing lease arrangement will not be extended after December 2016. Consideration of future arrangements continued during the quarter.		✓
		<ul style="list-style-type: none"> Present report to Council outlining the results of discussions and making recommendations. 	Apr – Jun 2016			
Objective: For the community to have access to world-class cultural and artistic events and facilities.	Public Art Install permanent public artwork in the City Centre.	<ul style="list-style-type: none"> Install public artwork. 	Jul – Sep 2015	The installation of the public artwork in Central Walk Joondalup was completed during the quarter. The water sculpture entitled Interlace by Geoffrey Drake-Brockman was officially opened by His Worship the Mayor, Troy Pickard on 25 August.		
	Arts Development Scheme Implement the Arts Development Scheme to support the annual allocation of funds to encourage the delivery of arts programs and projects by professional art companies and individuals within the City.	<ul style="list-style-type: none"> Conduct Round 1 of Arts Development Scheme. 	Oct – Dec 2015	Five applications were received for Round 1 of the Arts Development Scheme. Contemporary dance organisation, Co3, were successful in receiving \$10,000 grant funding.		✓
		<ul style="list-style-type: none"> Conduct Round 2 of Arts Development Scheme. 	Apr – Jun 2016			
	Arts in Focus Undertake project to increase understanding of arts and culture in the City of Joondalup.	<ul style="list-style-type: none"> Provide resources and opportunities for supporting arts and cultural development. 	Jul – Sep 2015	Two Arts in Focus workshops were held during the quarter on setting up your own arts business and improvisation skills. The workshops were well attended and received high satisfaction ratings.		
		<ul style="list-style-type: none"> Provide resources and opportunities for supporting arts and cultural development. 	Oct – Dec 2015	Three Arts in Focus workshops were held during the quarter inviting local artists and arts organisations to design and create their own clay sculptures for the Joondalup Festival, along with painting workshops held by Mand Markey. The workshops were well attended and received high satisfaction ratings		
		<ul style="list-style-type: none"> Provide resources and opportunities for supporting arts and cultural development. 	Jan – Mar 2016	There were no workshops held this quarter. <i>Arts in Focus</i> newsletters were distributed each month.		✓
		<ul style="list-style-type: none"> Provide resources and opportunities for supporting arts and cultural development. 	Apr – Jun 2016			

COMMUNITY WELLBEING

Project	Milestone	Target Quarter	Comments	On Time	On Budget	
<p>Objective: To have proud and active residents who participate in local activities and services for the betterment of the community.</p>	<p>Community Funding Program Assist community based organisations to conduct projects, events, and activities to develop and enhance the community through the Community Funding Program. Funding is awarded under the following categories:</p> <ul style="list-style-type: none"> • Environmental Development; • Sport and Recreation Development; • Community Services; and • Culture and Arts Development. 	<ul style="list-style-type: none"> • Conduct Round 1 Funding Program. 	<p>Oct – Dec 2015</p>	<p>Round 1 of the Community Funding Program was conducted during the quarter with the following funds being awarded:</p> <ul style="list-style-type: none"> • Community Development: Fourteen applications were approved totalling \$14,685; • Culture and the Arts Development: Four applications were approved totalling \$10,046; • Sports and Recreation Development: Five applications were approved totalling \$9,048; and • Environmental Development: Eight applications were approved totalling \$15,537. 	<p style="background-color: #92d050;"></p>	<p style="text-align: center;">✓</p>
	<ul style="list-style-type: none"> • Conduct Round 2 Funding Program. 	<p>Apr – Jun 2016</p>				
	<p>Cultural Program Support the current program of community cultural activities by target dates.</p>	<p>The following events to be held:</p> <ul style="list-style-type: none"> • NAIDOC Week celebrations; and • Sunday Serenades. 	<p>Jul – Sep 2015</p>	<p>The following cultural events were held during the quarter:</p> <ul style="list-style-type: none"> • NAIDOC Celebrations between 5 and 12 July; and • Sunday Serenades Concerts on 19 July, 16 August, and 20 September. 		
		<p>The following events to be held:</p> <ul style="list-style-type: none"> • Sunday Serenades; • Joondalup Sunset Markets; • Little Feet Festival; • Summer Concerts 1 and 2; and • Community Invitation Art Award. 	<p>Oct – Dec 2015</p>	<p>The following cultural events were held during the quarter:</p> <ul style="list-style-type: none"> • Sunday Serenades on 16 October, 20 November and 11 December; • Joondalup Twilight Markets on 20, 27 November, 4, 11 and 18 December; • Little Feet Festival on 25 October; • Music in the Park Concerts 1 and 2 on 21 November and 12 December; and • Community Invitation Art Award between 17 and 31 October. 		
		<p>The following events to be held:</p> <ul style="list-style-type: none"> • Summer Concert 3; • Valentine’s Concert; and • Joondalup Festival. 	<p>Jan – Mar 2016</p>	<p>The following cultural events were held during the quarter:</p> <ul style="list-style-type: none"> • Music in the Park on 16 January in Mawson Park, Hillarys; • Valentine’s Concert on 11 February at Joondalup Resort, Connolly; and • Joondalup Festival on 19 and 20 March in Central Park, Joondalup. 	<p style="background-color: #92d050;"></p>	<p style="text-align: center;">✓</p>
		<p>The following events to be held:</p> <ul style="list-style-type: none"> • Community Art Exhibition; • Joondalup Eisteddfod; and • Sunday Serenades. 	<p>Apr – Jun 2016</p>			
<p>Community Based Events Deliver an annual program of community based events to encourage social interaction</p>	<p>The following activities to be promoted:</p> <ul style="list-style-type: none"> • Youth School Holiday Program. 	<p>Jul – Sep 2015</p>	<p>The July Youth Holiday Program offering a wide range activities and excursions for 12 to 18 year olds from Anchors Youth Centre in Heathridge was promoted using Facebook, newspaper advertisements, e-newsletters and school notices.</p>			

Project	Milestone	Target Quarter	Comments	On Time	On Budget
within local neighbourhoods.	The following activities to be promoted: <ul style="list-style-type: none"> Neighbourhood BBQ Program; Art of Ageing Event; Defeat the Beat Competition; International Volunteer Day; and Youth Music Festival. 	Oct – Dec 2015	The following activities were undertaken during the quarter to promote community based events: <ul style="list-style-type: none"> The Neighbourhood BBQ program with 12 registrations being received; An Art of Ageing Event held on 5 November 2015 which attracted approximately 140 participants who were provided information on City programs and services and participated in a range of hands-on activities; Defeat the Beat Competition held on 8 October 2015 at the Arcade Lounge in Joondalup which attracted 70 participants; and International Volunteer Day celebrated at the Music in the Park Concert Series on 12 December 2015. There were no Youth Music Festivals were held during the quarter.		
	The following activities to be promoted: <ul style="list-style-type: none"> Neighbourhood BBQ Program; Art of Ageing Event; Youth School Holiday Program; Two Skate, Scooter and BMX Competitions; Summer Sessions; and Youth Music Festival. 	Jan – Mar 2016	The following activities and events were held during the quarter: <ul style="list-style-type: none"> The Neighbourhood BBQ program with 7 registrations being received; The Holiday program in January with 56 participants attending; Summer Sessions youth events on 12, 14 and 28 January with 192 attendees; BMX, Skate and Scooter competitions with 88 participants; and A Youth Music Event on 19 March with approximately 100 young people. The Art of Ageing event scheduled for this quarter will now be held in the fourth quarter.		✓
	The following activities to be promoted: <ul style="list-style-type: none"> Art of Ageing Event; National Volunteer Week; Youth School Holiday Program; and Youth Music Festival. 	Apr – Jun 2016			
Civic Ceremonies The City conducts regular Citizenship Ceremonies on behalf of the Department of Immigration and Citizenship and welcomes new citizens to the City. The City also hosts a number of civic ceremonies and corporate functions throughout the year including ceremonies such as: <ul style="list-style-type: none"> Remembrance Day Memorial Service; and ANZAC Day. 	<ul style="list-style-type: none"> Conduct regular Citizenship Ceremonies. Deliver planned functions and ceremonies. 	Jul – Sep 2015	The City held five Citizenship Ceremonies where more than 413 local residents became Australian citizens during the quarter. The following civic functions were successfully held: <ul style="list-style-type: none"> Joondalup Dinner; Policy Reception for Clubs celebrating 25 year Anniversaries;; Interlace Public Art Water Feature Opening; NAIDOC Week Launch; Artist in Residence Morning Tea; and Seniors Appreciation Luncheon. 		
	<ul style="list-style-type: none"> Conduct regular Citizenship Ceremonies. Deliver functions and ceremonies. Develop program for 2016 Civic and Corporate functions. Assist Returned Service League in conducting the Remembrance Day Memorial Service. 	Oct – Dec 2015	The City held three Citizenship Ceremonies where more than 236 local residents became Australian citizens during the quarter. The following civic functions were successfully held: <ul style="list-style-type: none"> Community Invitation Art Award VIP event; Subiaco and Wolves Championship Reception; Mayoral Prayer Breakfast; Remembrance Day Service; Stakeholder Christmas Reception; Community Christmas Reception; and Elected Member Christmas Function. 		

COMMUNITY WELLBEING

Project	Milestone	Target Quarter	Comments	On Time	On Budget	
	<ul style="list-style-type: none"> Conduct regular Citizenship Ceremonies including an Australia Day Ceremony. Deliver functions and ceremonies. 	Jan – Mar 2016	<p>The City held three Citizenship Ceremonies where more than 500 residents became Australian citizens during the quarter. This included the Australia Day Citizenship Ceremony at which 340 residents become Australian citizens.</p> <p>The following civic functions were held:</p> <ul style="list-style-type: none"> ALGA Dinner; Valentine's Concert VIP Function; Multi Storey Car Park Official Opening; Urban Couture VIP Function; and Joondalup Festival VIP Function. 		✓	
	<ul style="list-style-type: none"> Conduct regular Citizenship Ceremonies. Deliver functions and ceremonies. Assist Returned Service League in conducting the ANZAC Day Memorial Service. 	Apr – Jun 2016				
	<p>Community Development Plan</p> <p>Implement the actions from the Community Development Plan to guide the provision of community based services delivered by the City.</p>	<ul style="list-style-type: none"> Implement actions from the Community Development Plan. 	Jul – Sep 2015	<p>Actions in line with the Community Development Plan continued to be implemented during the quarter including the development of a Communities in Focus Program.</p>		
		<ul style="list-style-type: none"> Implement actions from the Community Development Plan. 	Oct – Dec 2015	<p>The City continued the implementation of actions in the Community Development Plan including:</p> <ul style="list-style-type: none"> Assisting the Duncraig Edible Garden Committee in gaining incorporation status; and Working in partnership with Volunteering WA to deliver the Joondalup Volunteer Resource Centre. 		
	<ul style="list-style-type: none"> Implement actions from the Community Development Plan. 	Jan – Mar 2016	<p>Actions in line with the Community Development Plan continued to be implemented during the quarter including:</p> <ul style="list-style-type: none"> Updating of online content on the City's website, Y-Lounge site and Youth Services Facebook page; The delivery of Youth Programs (Anchors and Edge Drop Ins, Youth Liaison at Lakeside Joondalup, Outreach and Mobile Youth Bus services in public space); Working in partnership with Volunteering WA to deliver the Joondalup Volunteer Resource Centre; The development of the Communities in Focus Program project plan. 		✓	
	<ul style="list-style-type: none"> Implement actions from the Community Development Plan. Present progress report to Elected Members on the achievements of the Community Development Plan. 	Apr – Jun 2016				
<p>Objective: For residents to feel safe and confident in their ability to travel and socialise within the community.</p>	<p>Community Safety and Crime Prevention Plan (CSCPP)</p> <p>Implement and contribute to community safety programs and services in the City in line with the Community Safety and Crime Prevention Plan.</p>	<ul style="list-style-type: none"> Implement actions from the Community Safety and Crime Prevention Plan. Present progress report to Elected Members on the achievements against the Community Safety and Crime Prevention Plan. 	<p>Actions from the Community Safety and Crime Prevention Plan continued to be implemented during the quarter including ongoing support for the neighbourhood watch Program and the WA Police E-Watch Program.</p> <p>A progress report on the achievements against the Community Safety and Crime Prevention Plan was developed and will be provided to Elected Members in the second quarter of 2015-2016.</p>			

COMMUNITY WELLBEING

Project	Milestone	Target Quarter	Comments	On Time	On Budget
	<ul style="list-style-type: none"> Implement actions from the Community Safety and Crime Prevention Plan. 	Oct – Dec 2015	<p>Actions from the Community Safety and Crime Prevention Plan continued to be implemented during the quarter including ongoing support for the Neighbourhood Watch Program and the WA Police E-Watch Program.</p> <p>Elected Members were provided an update on the progress of the Community Safety and Crime Prevention Plan during the quarter.</p>		
	<ul style="list-style-type: none"> Implement actions from the Community Safety and Crime Prevention Plan. 	Jan – Mar 2016	<p>Actions from the Community Safety and Crime Prevention Plan continued to be implemented during the quarter including ongoing support for the Neighbourhood Watch Program and the WA Police E-Watch Program.</p>		✓
	<ul style="list-style-type: none"> Implement actions from the Community Safety and Crime Prevention Plan. 	Apr – Jun 2016			
Ranger and Community Patrol Service Develop and implement a new ranger and community patrol service.	<ul style="list-style-type: none"> Develop service. 	Jul – Sep 2015	<p>The development of the new Ranger and Community Patrol Service continued during the quarter. Recruitment for the new service has also commenced.</p>		
	<ul style="list-style-type: none"> Develop and implement service. 	Oct – Dec 2015	<p>The former City Watch service ceased operations and the new City Rangers service commenced operations in December 2015.</p>		✓
Road Safety Action Plan Implement road safety strategies and initiatives from the Road Safety Action Plan 2015-2020.	<ul style="list-style-type: none"> Develop new Road Safety Action Plan 2015-2020. 	Jul – Sep 2015	<p>The development of the draft Road Safety Action Plan 2015-2020 continued during the quarter.</p>		
	<ul style="list-style-type: none"> Present report to Elected Members on the new Road Safety Action Plan 2015-2020. 	Oct – Dec 2015	<p>The development of the draft Road Safety Action Plan 2015-2020 continued during the quarter. The draft Road Safety Action Plan is proposed to be presented to Elected Members in the fourth quarter.</p>		
	<ul style="list-style-type: none"> Implement actions from Road Safety Action Plan 2015-2020. 	Jan – Mar 2016	<p>The development of the draft Road Safety Action Plan continued during the quarter and is expected to be presented to Elected Members in the fourth quarter.</p>		✓
	<ul style="list-style-type: none"> Implement actions from Road Safety Action Plan 2015-2020. 	Apr – Jun 2016			